

Curriculum Vitae

Proposed role in the project: Team leader, trainer of assessors and assessor for Lot.1

- 1. Family name:** Braun
2. First name: Vladimír
3. Date of birth: 2nd October, 1961
4. Nationality: Czech
5. Civil status: Married



6. Education:

Institution	Czech Technical University, Prague
Date from (m/y) to (m/y)	9/1980 - 6/1985
Degree(s) or diploma(s) obtained	M.Sc. in Electrical Engineering

7. Language skills:

Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Writing	Speaking
Czech	mother tongue	mother tongue	mother tongue
Slovak	2	5	5 (understanding 1)
English	1	1	1
Russian	4	5	5
Serbian	5		5 (understanding)

8. Membership of professional bodies:

Member of Czech Association for Quality Management

Certified EFQM Advisor and Trainer, EFQM Member through membership of Business Excellence CONSULTING

9. Other skills:

Very good project management skills

Computer literate (from MS office to administration of web based surveys)

Very good overall understanding of different Business Sectors and Business Processes

Listening and interviewing skills

Proved valid member of international teams with positive attitude

10. Present position: Director and owner of Business Excellence CONSULTING s.r.o.

11. Years within the firm: 14, plus 3 years as freelance consultant

12. Key qualifications:

- SME and supplier development including design and management of assessments and development programmes
- Assessment and self-assessment of organizations based on EFQM Excellence Model and Common Assessment Framework, trainer of European Excellence Assessors
- Assessment and improvement of people management and development, Investors In People registered specialist
- Supply chain management, assessment and improvement of supply chain processes based on Supply Chain Operation Reference model (SCOR), supply chain linkage programmes
- Benchmarking based on Benchmarking Index database and process benchmarking
- Process reengineering and improvement, process performance measurement
- Application of lean manufacturing techniques and methods (Value Stream Mapping, 5S, SMED, TPM)
- Change and Project Management

Selected projects documenting key qualifications:

- Key expert at Supplier Development programme in Kazakhstan (2019, 2020)
- Support of Hyundai Motor Manufacturing Czech during preparation for participation at Czech National Quality Award based on EFQM methodology (2020, 2017, 2014). HMMC has won the highest recognition level in 2014 and 2017.
- Supplier Development Project in Serbia (targeted sectors were mainly automotive industry and devices and components for the automotive industry (plastics, rubber, machines/equipment) – services provided included training of local assessors in assessment of SMEs, assessment of first ten companies as part of on the job training of the team members (2019)
- Managerial skills assessment, using EFQM Model, of selected SMEs in Slavonia region (Croatia) as part of analysis for new development project design (2018-19) Short Term consultant of World bank)
- Member of assessment team for EFQM Global Excellence Award – Assessments in UK (2016), Dubai (2017), Turkey (2018) and Belgium (2019)
- Participation on UNDP project for Belarus – analysis of selected sectors, based on visits of selected companies in selected regions, and analysis of opportunities for linkages with Czech Market (Import, Export or co-production for third markets), in 2017
- Design of assessment methodology, based on EFQM Excellence Model, for assessment of universities and consulting support of University of West Bohemia during the assessment including improvement planning, 2016-2017
- Participation on Pilot Supplier Development Programme in FYR Macedonia, including initial selection of companies, assessments of five companies mainly from automotive sector (producer of parts for aftermarket, producer of body parts for busses) and lessons learned,(Short Term Consultant of World Bank) in 2015

- External support of SECEP Project (Support to Enterprise Competitiveness and Export Promotion) in Serbia. Supported sectors were Automotive, Metal parts, Electronics, IT and Packaging. External trainer and coach of local team of assessors for Supplier linkage and development programme, 2009 and 2010. Assistance to 5 companies from the programme in improvement of HR processes, including trainings provided to management of the companies, in 2011
- Assessment of more than 70 projects from SMEs which applied at EU funded programmes administered by Ministry of industry and trade and Ministry of Labour and Social Affairs of Czech Republic in years 2010 and 2011
- Assessment of seven Regional Development Agencies in Serbia in terms of their ability to support SME development and supplier linkage programmes, 2009
- Assistance to SIEPA (Serbian Investment and Export Promotion Agency) at training and coaching of assessors for Supplier Development and Linkage Programme, Automotive sector was one of supported sectors, in position of Short Term Consultant of the World Bank, 2006,2007,2008
- Member of the third supplier development and linkage programme of CzechInvest. Assessment of 8 suppliers, as a freelancer, and assistance to the suppliers during implementation of improvement plans, 2005,2006
- Assistance to CzechInvest in second Supplier development programme, project manager of a KPMG team which scanned 150 applications, selected and in details assessed and supported 50 suppliers. KPMG budget for the project exceeded 0,5 mil. EUR.
- Benchmarking of 12 companies using Benchmarking Index database, 2006
- Supply chain re-engineering of one division of Danfoss (Slovenia, Denmark, Poland), 2000
- Assistance to CzechInvest (Czech National Agency for Inward Investment) in Twinning project – Supplier development and supply chain linkage programme for Automotive and Electro technical sector. Project manager of KPMG team which selected 45 suppliers out of more than 100 applications and in details assessed and supported 45 suppliers. Services included development of assessment methodology based on EFQM Excellence model. 2001-2002. KPMG budget exceeded 0,3 and 0,5 mil EUR respectively.

13. Specific Non EU Countries experiences:

Country	Date: from (month/year) to (month/year)	Short description of the activities carried out
Kazakhstan	09/2019-03/2020	Key expert for Supplier Development Programme
FYR of Macedonia	05/2015-09/2015	Pilot Supplier Development Programme
Serbia	11/2006 - 11/2011 (200 mandays in total) plus 25 mandays in 2019	Trainer and coach of local consultants and beneficiaries in supplier development projects
Russia	12/2011, 12/2013, 10/2014	IIP assessments
Byelorussia	5/2013 7-10/2017	Assessment in EFQM Excellence Award, Market analysis
Slovenia	2/2000 - 4/2000 6/2009, 6/2012	Process reengineering of Danfoss Trata plant, IIP assessments
Central and Eastern Europe (including Balkan countries and Turkey)	6/1997 -12/1998	Coordination of inventory and supply chain management practice at Procter&Gamble

14. Professional experience record:

Date from (m/y) to (m/y)	9/2003 until present
Location	Prague - Czech Republic
Company	Business Excellence CONSULTING s.r.o. and freelance
Position	Director and Owner
Description	Application of EFQM Excellence model and Common Assessment Framework. Application of Investors In People standard SME and suppliers' assessment, development and improvement and supplier linkage programmes Implementation of Lean Manufacturing techniques and methods Project management Business Development and general running of a small consultancy company
Date from (m/y) to (m/y)	1/2000 - 8/2003
Location	Prague - Czech Republic (incl. international projects)
Company	KPMG Czech Republic
Position	Senior Consultant and Project manager
Description	Management of projects focused mainly on SME and suppliers development, application of the EFQM Excellence model, business processes reengineering and improvement or supply chain improvement

Date from (m/y) to (m/y)	1/1995 - 12/1999
Location	Prague - Czech Republic (incl. regional responsibilities)
Company	Procter&Gamble
Position	Customer Team Logistic Manger, CEE Inventory Planning Manger, Initiative and Inventory Planning Manager
Description	Project management of local and international projects focused on supply chain improvement <ul style="list-style-type: none">- implementation of Vendor Managed inventory system in CR and SR- implementation of inventory planning and distribution system in CEE- business case of a new regional distribution centre- planning of new products launches Responsible for Inventory Planning in Central and Eastern Europe

Date from (m/y) to (m/y)	7/1992 - 12/1994
Location	Prague - Czech Republic
Company	2N s.r.o. (SME -constantly rated among top 100 admired Czech companies)
Position	Head of Customer Service
Description	Responsibility for customer service and technical support, including development of network of partners for technical

	support of end customers. Design and implementation of claim handling system and quality incidents reporting.
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Date from (m/y) to (m/y)	1987 - 6/1992
Location	Prague (projects across former Czechoslovakia)
Company	Czechoslovak power generating company (CEZ)
Position	Internal Technical Consultant
Description	Project manager and team member of various technically oriented projects conducted at Czech and Slovak power stations as well as at other companies from within and outside the CEZ group. The projects were focused on solution of non standard and complicated technical problems.

15. Others/ Publications:

- Member of the Board for Internal Quality Assessment at University of West Bohemia (since 2018)
- Author of Model Start Plus – simplified version of EFQM Excellence Model for entry level of Czech National Quality Award, 2009
- Assessor and Lead Assessor at Czech National Quality Award (based on EFQM rules and methodology), including public sector (based on Common Assessment Framework), 2004 until present
- External consultant of World Bank (UPI number 00270704) for SME development in Serbia in 2006, 2007, 2008

Training courses:

- 2020: Train the trainer – for EFQM Assessor Training, EFQM on-line training
- 2019: EFQM Certified Assessor Transformation, EFQM in Brussels
- 2019: EFQM Innovation Assessor, EFQM in Brussels
- 2013: Train the trainer: Handling difficult situations at trainings and workshops (CSQ, Prague)
- 2012: EFQM Excellence model 2013 update training, EFQM
- 2011: Train the trainer - for EFQM Excellence Model Assessor training course, EFQM
- 2009: EFQM Excellence Model Assessor for updated Excellence Model version 2010, EFQM
- 2008: Investors In People Profile (provided by International Quality Centre, UK)
- 2008: EFQM Excellence Model Assessor, training provided by EFQM in Brussels (assessed version)
- 2007: CAF – Common Assessment Framework training
- 2007: Shadowed by experienced IIP assessor during assessment of TNT Post
- 2006: Investors In People – initial training for Assessors (provided by International Quality Centre, UK)
- 2006: Benchmarking Index – training for trainers (Fraunhofer Institute)

2005: Benchmarking Index (provided by Fraunhofer Institute, Germany)
2005: Common Assessment Framework (Czech Society for Quality)
2003-2004: Investors In People (several courses for Advisers provided by Exemplas IDC, UK)
2003: Process management (KPMG Czech Republic)
2002: Training course for EFQM assessors (EFQM - Brussels)
2002: Controlling (KPMG - Czech Republic)
1999: Effective Consumer Response (Procter&Gamble – Frankfurt)
1998: Warehousing and Distribution (Procter&Gamble – Brussels)
1998 Project management (Procter&Gamble – Prague)
and many other courses at KPMG and Procter&Gamble including leadership, time management, personal effectiveness, etc.

Contact details:

Email: v.braun@becon.cz

Mobile phone: +420 736 677 972

Address: Nedasovska 332, Prague, Czech Republic, Postal code CZ15521

I confirm that information in this CV is true and accurate.

Name: Vladimir Braun

Signature:



Date and place: 17.7.2020 in Prague, Czech Republic