

## CERTIFICATE OF COMPLETION AND GOOD EXECUTION OF CONTRACT

Mr Azizi Anass as Project Manager and Mr Kouira Issam as Project Coordinator of Office National Des Aéroports (ONDA) hereby

### CERTIFIES

That the company Ineco Ingeniería y Economía del Transporte S.M.E. M.P., S.A. (Tax No. A28220168) was awarded the services contract no. 003/24 :

### ETUDE D'ÉLABORATION DU PROGRAMME DE DÉVELOPPEMENT DES INFRASTRUCTURES DE L'AÉROPORT DE CASABLANCA MOHAMMED V

#### CHARACTERISTICS OF PROJECT:

- Start Date: March 5<sup>th</sup>, 2024
- End Date: July 14<sup>th</sup>, 2025
- Budget with VAT: 724.800 €
- Budget without VAT: 604.000 €

#### DETAILED DESCRIPTION OF PROJECT:

Preparation of the Master Plan and Development Program for the airport and terminal infrastructure of Casablanca Mohammed V Airport until 2050, based on the guidelines established in the latest edition (number 12) of the IATA Airport Development Reference Manual (ADRM) and other internationally recognized references that complement those of IATA.

Definition of the sizing and design assumptions and guidelines for the development of all airport subsystems (aircraft parking, departure, arrival, and transfer passenger terminals, vehicle parking, and access), as well as the airport runway system, taking into account the organization of the airspace and the air traffic management (ATM) system.

#### DESCRIPTION OF SERVICES PROVIDED:

The main tasks developed within the project are:

- Preparation of passenger, baggage, and aircraft traffic forecasts for the study periods of 2030, 2040, and 2050.
- Diagnosis of the existing infrastructure (runway system and associated procedures, aircraft parking aprons, terminals, baggage handling system, vehicle parking areas, road and rail connectivity).
- Assessment of the current capacity of the different airport elements/modules, in particular, the current runway system and its saturation horizons.
- Proposal for short-term measures to improve airport capacity and ensure optimal utilization of the terminals and existing infrastructure.
- Proposal for an optimal airport development scenario for 2030, 2040, and 2050.

- Determination of current and future road and rail connectivity needs and proposal of related recommendations.
- Proposal for a schedule for expansion works, taking into account operating needs.

These tasks are divided into three stages or missions:

- Mission 1. Preparation of traffic forecasts, identification of needs, assessment of current capacity, and definition of short-term improvement measures
- Mission 2. Sizing and development proposals, as well as phasing from the current situation to the proposed scenarios
- Mission 3. Detailed functional program of the selected scenario for the 2030, 2040, and 2050 horizons

**OTHER PROJECT DATA:**

Expected airport traffic in 2050: 65 Million passengers

Total planned investment estimation: 2.784.800.000 €

New terminal:

- Multi-level floor area of 400,000 sqm
- Capacity of 30 Million passenger (expandable to 45 million)

The Project has been completed in accordance with the terms and conditions in the contract and to the client's complete satisfaction.

Consequently, ONDA delivers this document containing the work that is the subject matter of the aforementioned Project to Ineco.

And for the record, this certificate is certified and granted on the date given on this document.

Casablanca, November 14, 2025.

By ONDA		By Ineco
<b>Mr Azizi Anass</b> <b>Project Manager</b>	<b>Mr Kouira Issam</b> <b>Project Coordinator</b>	<b>Mr Rodrigo López</b> <b>Business Manager</b>
 <b>Anass AZIZI</b> <b>Chef de Département Stratégie</b> <b>et Développement Durable</b>	 <b>Issam KOUIRA</b> <b>Chef de la Division Stratégie</b>	