

**Unicorn Systems a.s.**  
(name of the economic operator)

**STATEMENT**  
regarding the list of main deliveries/services provided in the last 5 years of activity

Nr d/o	Purpose of the contract	Name/address of the beneficiary	Status of the supplier/s service provider*)	Contract price/value of goods/services delivered/provided	Delivery/service period (months)
1	Development and operation of <b>Nordic Balance Settlement (NBS) System</b> – centralized electricity balance settlement platform integrating TSOs, BRPs, retailers and DSOs across Nordic markets	<b>eSett Oy</b> – Finland (serving Denmark, Finland, Norway, Sweden)	Main contractor	> 1 000 000 Eur in last five years	Project start – 2013, first go-live – 2016, last major functionality update – 2025, development ongoing. Implementation period – 34 months.
2	Development of <b>SIME – Sistema de Informação de Mercados de Energia</b> – national balancing market platform including balancing energy procurement and settlement	<b>REN – Redes Energéticas Nacionais</b> , Portugal	Consortium lead	> 1 000 000 Eur in last five years	Project start – 2022, first go-live – 2024, development ongoing. Implementation period – 24 months.
3	Implementation and operation of <b>MARI Platform</b> – European balancing energy exchange platform for	<b>Amprion GmbH / ENTSO-E TSOs</b> , Germany / Europe	Main contractor	> 1 000 000 Eur in last five years	Project start – 2020, first go-live – 2022, last major update – 2024, development ongoing. Implementation period – 18 months.

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4	Development of <b>LIBRA platform (TERRE)</b> – European balancing market for replacement reserves (RR) including optimization and cross-border market clearing	<b>RTE / EDF and European TSOs, France / Europe</b>	Main contractor	> 1 000 000 Eur in last five years	Project start – 2017, first go-live – 2020, last major functionality update – 2022. Implementation period – 36 months.
5	Development of <b>Capacity Management Module (CMM)</b> – real-time cross-border capacity monitoring and coordination for European balancing platforms	<b>European Transmission System Operators (TSOs)</b>	Main contractor	> 1 000 000 Eur in last five years	Project start – 2022, first go-live – 2024, development ongoing. Implementation period – 22 months.
6	Implementation of <b>Flow-Based Corecapacity</b> calculation tool	<b>JAO – Joint Allocation Office, Luxembourg</b>	Main contractor	> 7 000 000 Eur in last five years	Project start – 2018, first go-live – 2022, last major functionality upgrade – 2026, development ongoing. Implementation period - 48 months.
7	Development of <b>ENTSO-E new Transparency Platform</b> – large-scale reporting and publication platform for European electricity market data	<b>ENTSO-E, Belgium</b>	Main contractor	> 4 000 000 Eur in last five years	Project start – 2023, go-live – 09/2025, support & maintenance ongoing. Implementation period – 28 months.
8	Development of <b>Scheduling Management System (SMS)</b> for cross-border schedules and nominations in electricity markets	<b>Swissgrid AG, Switzerland</b>	Main contractor	> 1 000 000 Eur in last five years	Project start – 2013, first go-live – 2015, last major functionality update – 2025, development ongoing. Implementation period – 20 months.
9	Implementation of <b>Damas Market</b>	<b>ČEPS, Czech Republic</b>	Main contractor	> 1 000 000 Eur in last	Project start – 2000, first go-live – 2002, last major functionality

	<b>Management System</b> supporting transmission services, balancing market, settlement and cross-border scheduling			five years	update – 2025, development ongoing. Implementation period – 22 months.
10	Implementation of <b>Damas Market Management System</b> supporting market coupling, balancing market and TSO hub functions	<b>SEPS</b> , Slovakia	Main contractor	> 2 400 000 Eur in last five years	Project start – 2008, first go-live – 2009, last major functionality update – 2025, development ongoing. Implementation period – 20 months.
11	Implementation of <b>Cross-border scheduling and nomination system for electricity markets</b>	<b>TERNA</b> , Italy	Main contractor	> 1 000 000 Eur in last five years	Project start – 2011, first go-live – 2012, last major functionality update – 2019. Implementation period – 14 months.
12	Implementation of <b>Damas Market Management System</b> supporting balancing market, settlement, scheduling and cross-border capacity allocation	<b>Transelectrica</b> , Romania	Main contractor	> 2 000 000 Eur in last five years	Project start – 2010, first go-live 2015, last major functionality update – 2024, development. Implementation period – 24 months.
13	Implementation of <b>HVDC interconnector market operation system</b> supporting capacity auctions, nominations and settlement	<b>IFA – Interconnexion France-Angleterre</b> , France / United Kingdom	Main contractor	> 1 000 000 Eur in last five years	Project start – 2021, first go-live – 2022, last major functionality update – 2023. Implementation period – 14 months.
14	Development and implementation of <b>Lithuanian Market</b>	<b>Litgrid AB</b> , Lithuania	Main contractor	> 2 000 000 Eur in last five years	Project start – 2022, first go-live – 2024, development ongoing. Implementation period – 21 months.

<b>Management System (MMS)</b> including market operation, balancing integration with European platforms and settlement				
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\*) Specify the capacity in which you participated in the performance of the contract, which may be: sole contractor or association leader; associated contractor; subcontractor.

Signed: **8.4.2026**

Name: **Robert Rudy**

Position within the company: **Proxy**

Company name: **Unicorn Systems a.s.**