Planul de Proiect: Faze, Livrabile și Toleranțe pentru Implementarea Sistemului HRM

Descrierea detaliată a fazelor proiectului, a pachetelor de lucru, a activităților majore, a termenelor planificate și a toleranțelor stabilite, incluzând o abordare personalizată și optimizată pentru implementare.

1. Introducere în Planul de Proiect

Ca parte a ofertei noastre, prezentăm versiunea inițială a Planului de Proiect, care detaliază cele mai importante faze și pachete de lucru, activitățile majore, precum și termenele planificate de început și finalizare. Acest plan oferă o viziune clară asupra duratei totale de implementare a soluției propuse și include toleranțele stabilite pentru planul general și pentru fiecare fază esențială, conform cerințelor din caietul de sarcini.

Pentru a asigura o implementare eficientă și coerentă, am integrat în Plan o abordare adaptată specificului proiectului, păstrând totodată o structură logică a desfășurării activităților. Astfel, deși ne-am bazat pe recomandările din documentație, ne-am permis să includem propuneri inovatoare pentru a optimiza fazele și procesele de lucru. Planul nostru reflectă angajamentul față de respectarea termenelor și calității livrabilelor, fiind construit pentru a garanta o desfășurare echilibrată și eficientă a proiectului.

Tabelul 1 Planul de Proiect:

Task Name	Duration (days)	Start	End	Deliverable	Resource
System Implementation	126	6/1/25	30/6/25		
Phase 1: Project Initiation	1	6/1/25	6/1/25		
Analysis of requirements from the Terms of					
Reference, setting project objectives and goals,	0.2	6/1/25	6/1/25	Requirements analysis	Manager de proiect
and identifying necessary resources.					
Developing a detailed project plan, defining					
the implementation schedule, including	0.6	6/1/25	6/1/25	Project plan	Manager de proiect
milestones and deadlines.					
Preparing a communication plan and managing					
relationships with all stakeholders involved in the	0.2	6/1/25	6/1/25	Communication plan	Manager de proiect
project.					
Phase 2: System Analysis and Design	47	7/1/25	12/3/25		
Detailed analysis of functional and non-				Technical Project	
functional requirements, consulting with	5	7/1/25	13/1/25	Documentation	Analist de business
stakeholders for requirements clarification.				Documentation	

Designing the system architecture and developing database designs and data flows.	5	14/1/25	20/1/25	System architecture	Arhitect de sistem
Creating prototypes (wireframes) for each page and section of the platform.	12	21/1/25	5/2/25	Wireframes	Design
Developing and designing the Technical Project Documentation (SRS + SDD).	20	6/2/25	5/3/25	SRS and SDD documentation	Analist de business, Arhitect de sistem
Coordinating and approving the technical specifications and design elements.	5	6/3/25	12/3/25		Manager de proiect
Phase 3: System Development and Integration	106	6/1/25	2/6/25		Analist de business[15%],DevO ps[5%],Manager de proiect [20%],Tester 1 [20%],Arhitect de sistem[10%]
General Modules	6	6/1/25	13/1/25	Fully functional generic modules with configuration manuals.	
FR-003: Parameterization Capabilities	1	6/1/25	6/1/25		Dezvoltator software 1
FR-007: Document Management Platform Integration	1	7/1/25	7/1/25		Dezvoltator software 1
FR-009: Information Preview Feature	1	8/1/25	8/1/25		Dezvoltator software 1
FR-018: Predefined Scenario Management	1	9/1/25	9/1/25		Dezvoltator software 1
FR-019: Function Coding Principles Integration	1	10/1/25	10/1/25		Dezvoltator software 1
FR-021: Scalability for Future Expansion	1	13/1/25	13/1/25		Dezvoltator software 1
FR-001 COTS solution expectation aligns with SaaS HRM being a commercial solution.	2	6/1/25	7/1/25		Dezvoltator software 1
FR-010 ESS and HR Admin Modules cover these HR management processes.	2	8/1/25	9/1/25		Dezvoltator software 1

Document Management	8	14/1/25	23/1/25	User-friendly document management module integrated with external systems.	
FR-014: Predefined Document Creation & Electronic Signature	2	14/1/25	15/1/25		Dezvoltator software 1
FR-025: External Data Access Restriction	2	16/1/25	17/1/25		Dezvoltator software 1
FR-027: Session Auto-Logout for External Signatures	2	20/1/25	21/1/25		Dezvoltator software 1
FR-031: Drag-and-Drop Report Configuration	2	22/1/25	23/1/25		Dezvoltator software 1
Recruitment & Onboarding	16	24/1/25	14/2/25	Recruitment and onboarding module with automated notifications.	
FR-037: Automated CV Retrieval from Email	2	24/1/25	27/1/25		Dezvoltator software 1
FR-043: CV Data Compatibility Analysis	2	28/1/25	29/1/25		Dezvoltator software 1
FR-052: Online Interview Platform Integration	2	30/1/25	31/1/25		Dezvoltator software 1
FR-054: Predefined Specialized Tests	2	3/2/25	4/2/25		Dezvoltator software 1
FR-055: Electronic Signing of Recruitment Documents	2	5/2/25	6/2/25		Dezvoltator software 1
FR-067: Automated Hiring Application Creation	2	7/2/25	10/2/25		Dezvoltator software 1
FR-069: Confidentiality Agreement Automation	2	11/2/25	12/2/25		Dezvoltator software 1
FR-074: Automated Document Archiving	2	13/2/25	14/2/25		Dezvoltator software 1
Leave & Vacation Management	5	17/2/25	21/2/25	Leave management system with approval	

				workflows and absence reports.	
FR-098: Position-Based Vacation Management	3	17/2/25	19/2/25		Dezvoltator software 1
FR-099: Annual Leave Balance Management	2	20/2/25	21/2/25		Dezvoltator software 1
Attendance Management	16	24/2/25	17/3/25	Attendance tracking module with access system integration.	
FR-092a Automatic retrieval of timesheet data from authorized orders and certificates.	2	24/2/25	25/2/25		Dezvoltator software 1
FR-092b Configuration of working hours and meal breaks.	2	26/2/25	27/2/25		Dezvoltator software 1
FR-092c Role-based entry, approval, and validation of timesheet data.	2	28/2/25	3/3/25		Dezvoltator software 1
FR-092d Tracking and recording of work hours and shift activities.	2	4/3/25	5/3/25		Dezvoltator software 1
FR-092e Validation of overtime and night hours.	2	6/3/25	7/3/25		Dezvoltator software 1
FR-092f Inclusion of specific data such as training hours in timesheets.	2	10/3/25	11/3/25		Dezvoltator software 1
FR-092g Management of corrections to work time data post timesheet closure.	2	12/3/25	13/3/25		Dezvoltator software 1
FR-092h Early closure of timesheets for special cases like leave or end of employment.	2	14/3/25	17/3/25		Dezvoltator software 1
Document Management	10	18/3/25	31/3/25	Document management module fully integrated.	
FR-072 Integration of scanned paper files into the system.	2	18/3/25	19/3/25		Dezvoltator software 1
FR-074 Conditional transmission of documents to the electronic archive.	2	20/3/25	21/3/25		Dezvoltator software 1
FR-075 Electronic signature application and archival processes.	2	24/3/25	25/3/25		Dezvoltator software 1

FR-078l Centralized consultation and access to employment-related documents.	2	26/3/25	27/3/25		Dezvoltator software 1
FR-078p Management and access to labor- related documents with electronic signature support.	2	28/3/25	31/3/25		Dezvoltator software 1
Employee Management	24	1/4/25	2/5/25	Employee management dashboard with profile and career tracking.	
FR-045 Transfer of recruitment data to employee personal files.	1	1/4/25	1/4/25		Dezvoltator software 1
FR-063 Personnel rotation management and historical tracking.	1	2/4/25	2/4/25		Dezvoltator software 1
FR-064 Automated transfer of CV data to personal files.	1	3/4/25	3/4/25		Dezvoltator software 1
FR-065 Structured format for personal files with authorization workflows.	1	4/4/25	4/4/25		Dezvoltator software 1
FR-071 Comprehensive employee personal file management with links to related actions and documents.	1	7/4/25	7/4/25		Dezvoltator software 1
FR-078a Centralized management of employee general data, with automatic data capture from recruitment forms.	1	8/4/25	8/4/25		Dezvoltator software 1
FR-078b Contact information management.	1	9/4/25	9/4/25		Dezvoltator software 1
FR-078c Family and dependents information management.	1	10/4/25	10/4/25		Dezvoltator software 1
FR-078d Education and qualification management.	1	11/4/25	11/4/25		Dezvoltator software 1
FR-078e Management of personal identification documents.	1	14/4/25	14/4/25		Dezvoltator software 1
FR-078f History of previous employers and job certifications.	1	15/4/25	15/4/25		Dezvoltator software 1
FR-078g Employment contract and work data management.	1	16/4/25	16/4/25		Dezvoltator software 1

FR-078h Position and salary data	1	17/4/25	17/4/25		Dezvoltator software 1
management.					Dezvoltator
FR-078j Tracking and managing employee seniority.	1	18/4/25	18/4/25		software 1
FR-078n Management of employee sanctions					Dezvoltator
and related documentation.	1	21/4/25	21/4/25		software 1
FR-078o Comprehensive tracking of					Dezvoltator
employee history and related data.	1	22/4/25	22/4/25		software 1
FR-079 Generation of employment contracts					Dezvoltator
and agreements in compliance with labor laws.	1	23/4/25	23/4/25		software 1
FR-080 Unique employee identification and					Dezvoltator
data reuse upon re-employment.	1	24/4/25	24/4/25		software 1
FR-081 Assignment of employees to					Software 1
functions, departments, and management	1	25/4/25	25/4/25		Dezvoltator
hierarchies.	1	23/4/23	23/4/23		software 1
FR-082 Health and safety information					
management, including medical checks and	1	28/4/25	28/4/25		Dezvoltator
training.	_	20, 4, 25	20/ 4/ 23		software 1
FR-084 Historical data management for					Dezvoltator
former employees and pensioners.	1	29/4/25	29/4/25		software 1
FR-099 Calculation of seniority using various					Dezvoltator
algorithms.	1	30/4/25	30/4/25		software 1
FR-066 CV management and integration with					Dezvoltator
personal files.	1	1/5/25	1/5/25		software 1
FR-070 Self-service certificate and statement		2/=/2=	2/5/25		Dezvoltator
requests with workflow integration.	1	2/5/25	2/5/25		software 1
·				API modules for	
Integration Capability	2	14/1/25	15/1/25	seamless system	
				integration.	
FR-011 Integration with organizational		44/4/25	45 /4 /25	-	Dezvoltator
structure and document management systems.	2	14/1/25	15/1/25		software 3
FR-010 Data migration and integration with	2	14/1/25	15/1/25		Dezvoltator
existing HR systems.	2	14/1/25	15/1/25		software 3

Leave Management	8	16/1/25	27/1/25	Functionalities for leave types with automated workflows.	
FR-078i Management of various types of leave and vacation planning.	2	16/1/25	17/1/25		Dezvoltator software 3
FR-078k Medical leave management with role-based access and responsibilities.	2	20/1/25	21/1/25		Dezvoltator software 3
FR-097 Comprehensive leave management for various types of leaves/vacations.	2	22/1/25	23/1/25		Dezvoltator software 3
FR-098 Detailed management of annual vacations and related processes.	2	24/1/25	27/1/25		Dezvoltator software 3
Operation Management	37	28/1/25	19/3/25	Operations dashboard for resource and task management.	
FR-015 Document workflows including electronic approval and signature.	1	28/1/25	28/1/25		Dezvoltator software 3
FR-022 Flexible information management (sorting, searching, etc.).	1	29/1/25	29/1/25		Dezvoltator software 3
FR-026 Security features including password generation and encryption.	1	30/1/25	30/1/25		Dezvoltator software 3
FR-049 Task assignment, notifications, and deadlines management.	1	31/1/25	31/1/25		Dezvoltator software 3
FR-068 Automatic document creation and workflow management for employment-related documents.	2	3/2/25	4/2/25		Dezvoltator software 3
FR-083 Quick search capabilities across various data sets.	2	5/2/25	6/2/25		Dezvoltator software 3
FR-085 Implementation of the 4 eyes principle for personnel data validation.	2	7/2/25	10/2/25		Dezvoltator software 3
FR-086 Automatic notifications and alerts for changes in employee data.	2	11/2/25	12/2/25		Dezvoltator software 3
FR-088 Personnel management with order generation and workflow integration.	2	13/2/25	14/2/25		Dezvoltator software 3

FR-089 Internal order generation for various training and travel-related activities.	2	17/2/25	18/2/25	Dezvoltator software 3
FR-112 Generation of orders and agreements related to organizational structure changes.	2	19/2/25	20/2/25	Dezvoltator software 3
FR-113 Multi-level approval for orders related to salary changes and transfers.	2	21/2/25	24/2/25	Dezvoltator software 3
FR-114 Scheduling future-dated changes in the organizational structure or related orders.	2	25/2/25	26/2/25	Dezvoltator software 3
FR-015 Workflow definition and customization.	2	27/2/25	28/2/25	Dezvoltator software 3
FR-019 Configurability of workflows and rules.	1	3/3/25	3/3/25	Dezvoltator software 3
FR-022 Flexibility and customization options.	1	4/3/25	4/3/25	Dezvoltator software 3
FR-025 Alerts and notifications configuration.	1	5/3/25	5/3/25	Dezvoltator software 3
FR-031 Document initiation and attachment of additional information.	1	6/3/25	6/3/25	Dezvoltator software 3
FR-101 Historical tracking of organizational structure changes.	1	7/3/25	7/3/25	Dezvoltator software 3
FR-102 Modification of the organizational structure and hierarchical relationships.	1	10/3/25	10/3/25	Dezvoltator software 3
FR-103 Creation and integration of structure projects for simulation and implementation.	1	11/3/25	11/3/25	Dezvoltator software 3
FR-104 Historical tracking of creation, modification, and liquidation of structural units.	1	12/3/25	12/3/25	Dezvoltator software 3
FR-105 Easy modeling of organizational structures with drag-and-drop functionality.	1	13/3/25	13/3/25	Dezvoltator software 3
FR-106 Definition of attributes for organizational levels for reporting purposes.	1	14/3/25	14/3/25	Dezvoltator software 3
FR-115 Job coding based on predefined criteria.	1	17/3/25	17/3/25	Dezvoltator software 3
FR-116 Association of job descriptions with positions in the organizational structure.	1	18/3/25	18/3/25	Dezvoltator software 3

FR-117 Subdivision managers' access to	1	19/3/25	19/3/25		Dezvoltator
organizational structure data for their divisions.	_	13/3/23	13/3/23		software 3
Payroll Management	25	20/3/25	23/4/25	Payroll module with salary calculations and tax compliance.	
FR-078m Management of tax exemptions and integration with payroll systems.	2	20/3/25	21/3/25		Dezvoltator software 3
FR-090 Financial benefit management and integration with payroll systems.	3	24/3/25	26/3/25		Dezvoltator software 3
FR-093 Integration with salary calculation system to transmit corrections in timesheet data.	3	27/3/25	31/3/25		Dezvoltator software 3
FR-096 Integration with NBM salary calculation system for timesheet data transmission.	3	1/4/25	3/4/25		Dezvoltator software 3
FR-107 Management of salary structures in alignment with NBM regulations.	3	4/4/25	8/4/25		Dezvoltator software 3
FR-108 Historical tracking of salary structure changes.	3	9/4/25	11/4/25		Dezvoltator software 3
FR-109 Integration with NBM salary calculation system and error notification.	3	14/4/25	16/4/25		Dezvoltator software 3
FR-110 Creation of salary structure projects with effective date settings.	3	17/4/25	21/4/25		Dezvoltator software 3
FR-111 Management of financial benefits for employees.	2	22/4/25	23/4/25		Dezvoltator software 3
Performance Management	7	24/4/25	2/5/25	Performance evaluation system with criteria and reports.	
FR-020 Administration of job descriptions and history tracking.	7	24/4/25	2/5/25		Dezvoltator software 3
Recruitment Management	36	14/1/25	4/3/25	Recruitment workflow for application, evaluation, and selection.	

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2	14/1/25	15/1/25	Dezvoltator software 2
2	16/1/25	17/1/25	Dezvoltator
	10, 1, 23	1771/23	software 2
2	20/1/25	21 /1 /25	Dezvoltator
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	20/1/25	21/1/25	software 2
_	22/4/25	22/4/25	Dezvoltator
2	22/1/25	23/1/25	software 2
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2	24/1/25	27/1/25	software 2
			Dezvoltator
2	28/1/25	29/1/25	software 2
			Dezvoltator
2	30/1/25	31/1/25	software 2
			Dezvoltator
2	3/2/25	4/2/25	software 2
			Dezvoltator
2	5/2/25	6/2/25	software 2
			Dezvoltator
2	7/2/25	10/2/25	software 2
2	11/2/25	12/2/25	Dezvoltator
			software 2
2	13/2/25	14/2/25	Dezvoltator
	-, , -	, , -	software 2
2	17/2/25	18/2/25	Dezvoltator
_	1,72,23	10, 2, 23	software 2
2	19/2/25	20/2/25	Dezvoltator
	15/2/25	20/2/23	software 2
2	21/2/25	24/2/25	Dezvoltator
	21/2/23	24/2/23	software 2
2	25/2/25	26/2/25	Dezvoltator
2	25/2/25	20/2/25	software 2
1	27/2/25	20/2/25	Dezvoltator
2	2//2/25	28/2/25	software 2
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FR-062 Vacancy planning, prioritization, and comparison.	2	3/3/25	4/3/25		Dezvoltator software 2
Reporting & Analytics	23	5/3/25	4/4/25	Advanced reporting and analytics dashboards.	301tware 2
FR-029 Flexible report generation and selection criteria.	3	5/3/25	7/3/25	,	Dezvoltator software 2
FR-030 Predefined standard reports with selectable parameters and save options.	3	10/3/25	12/3/25		Dezvoltator software 2
FR-032 Generation of reports/forms compliant with legal requirements.	3	13/3/25	17/3/25		Dezvoltator software 2
FR-034 Exporting reports in multiple formats.	1	18/3/25	18/3/25		Dezvoltator software 2
FR-035 Customization and saving of reports by users.	3	19/3/25	21/3/25		Dezvoltator software 2
FR-050 Generation of various recruitment- related reports.	2	24/3/25	25/3/25		Dezvoltator software 2
FR-087 Dynamic report generation with filtering and parameter-based views.	2	26/3/25	27/3/25		Dezvoltator software 2
FR-091 Generation of statistical reports based on NBM requirements.	2	28/3/25	31/3/25		Dezvoltator software 2
FR-013 Custom report generation and formatting.	2	1/4/25	2/4/25		Dezvoltator software 2
FR-014 Custom report generation and formatting.	2	3/4/25	4/4/25		Dezvoltator software 2
Tenant Data Management	24	7/4/25	8/5/25	Tenant data management with reporting capabilities.	
FR-006 Integration with document management systems.	3	7/4/25	9/4/25		Dezvoltator software 2
FR-012 Import/export capabilities.	3	10/4/25	14/4/25		Dezvoltator software 2
FR-016 Complete history tracking of documents.	3	15/4/25	17/4/25		Dezvoltator software 2

FR-017 Document archiving capabilities.	3	18/4/25	22/4/25		Dezvoltator software 2
FR-024 Generation of unique registration numbers for document records.	3	23/4/25	25/4/25		Dezvoltator software 2
FR-008 Document management and archiving capabilities.	3	28/4/25	30/4/25		Dezvoltator software 2
FR-012 Import/export capabilities.	3	1/5/25	5/5/25		Dezvoltator software 2
FR-020 Document security and metadata- based rules.	3	6/5/25	8/5/25		Dezvoltator software 2
User Management	17	9/5/25	2/6/25	User administration module with permission management.	
FR-004 Access through a web browser.	1	9/5/25	9/5/25		Dezvoltator software 2
FR-005 LDAP integration for user authentication.	1	12/5/25	12/5/25		Dezvoltator software 2
FR-059 Access control, role-based access to information.	1	13/5/25	13/5/25		Dezvoltator software 2
FR-094 Role-based viewing and consultation of timekeeper data by HR employees.	1	14/5/25	14/5/25		Dezvoltator software 2
FR-095 Access control levels for timesheet management and closing processes.	1	15/5/25	15/5/25		Dezvoltator software 2
FR-005 LDAP and Active Directory integration.	1	16/5/25	16/5/25		Dezvoltator software 2
FR-006 LDAP and Active Directory integration.	1	19/5/25	19/5/25		Dezvoltator software 2
FR-007 LDAP and Active Directory integration.	1	20/5/25	20/5/25		Dezvoltator software 2
FR-009 LDAP, SMTP/IMAP, Web Services, etc., for integration.	1	21/5/25	21/5/25		Dezvoltator software 2
FR-016 Role and group management.	1	22/5/25	22/5/25		Dezvoltator software 2

FR-017 Role and group management.	1	23/5/25	23/5/25		Dezvoltator software 2
FR-018 Access rights management and reporting.	1	26/5/25	26/5/25		Dezvoltator software 2
FR-021 Security policies and document access controls.	1	27/5/25	27/5/25		Dezvoltator software 2
FR-024 Role and group management, access control.	1	28/5/25	28/5/25		Dezvoltator software 2
FR-030 Role and group management with delegation capabilities.	1	29/5/25	29/5/25		Dezvoltator software 2
FR-032 Integration with digital signature platforms.	2	30/5/25	2/6/25		Dezvoltator software 2
API Integration	5	5/5/25	9/5/25	Completed and tested API integrations.	
FR-073 API for transmitting documents to an electronic archiving system.	5	5/5/25	9/5/25		Dezvoltator software 3
Phase 4: System Testing	12	3/6/25	18/6/25		
Developing the testing plan and internal testing results (functional, integration, performance, load, and security testing).	2	3/6/25	4/6/25	Testing plan	Analist de business
Conducting functional testing.	2	5/6/25	6/6/25		Tester 1
Conducting integration testing.	2	9/6/25	10/6/25		Tester 1
Conducting performance testing.	2	11/6/25	12/6/25	Performance testing reports	Tester 1
Conducting load testing.	1	13/6/25	13/6/25	Load testing reports	Tester 1
Conducting security testing.	1	16/6/25	16/6/25		Tester 1
Performing user acceptance testing (UAT).	1	17/6/25	17/6/25	UAT results	Tester 1
Preparing and presenting the testing report.	1	18/6/25	18/6/25	Testing reports	Tester 1
Phase 5: Documentation and User Training	6	19/6/25	26/6/25		
Creating user documentation (user manuals, guides).	1	19/6/25	19/6/25	User manuals	Tester 1
Developing technical documentation (system architecture, APIs, database structure).	1	20/6/25	20/6/25	Technical documentation	DevOps

Post-Launch Support – 12 months	264	1/7/25	3/7/26		
Official system launch and post-launch monitoring.	0.5	30/6/25	30/6/25		DevOps
Implementing backup and restoration measures.	0.5	27/6/25	27/6/25	System launch	DevOps
Configuring the production environment (servers, security).	0.5	27/6/25	27/6/25	Production environment setup	DevOps
Phase 6: Deployment	1.5	27/6/25	30/6/25		
Training the technical support team.	2	25/6/25	26/6/25		DevOps
Training end-users (training sessions).	2	23/6/25	24/6/25	Training sessions	Manager de proiect