

Ref 1	Project title						
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 1,150,000	100 %	CSOs and activists at the local level	European Commission and Federal Ministry for Economic Cooperation and Development (BMZ)	February 2019 – January 2022 (ongoing)	Expert-Grup is leading the consortium formed of Konrad Adeneauer Stiftung (Germany), Institute for European Policies and Reforms (Moldova) and Eastern European Studies Centre (Lithuania)

Detailed description of project

The general objective of the project is to enhance civil society contribution to a higher level of transparency, efficiency and effectiveness of overall budget creation and execution at the local level through participation and oversight, thus, a clear and transparent citizen and civil society involvement in the decision making process.

Specific objectives:

- To increase the level of information, awareness and motivation among the population and civil society at the local level about the budgetary process: importance of analyzing the local budgets, discussing spending priorities, monitoring the budgetary execution, with emphasis on procurements for large investment projects;
- To empower the population and civil society at the local level with appropriate knowledge, tools and frameworks to take a more active role in consultations, contribution and oversight of the local public policies and budgets;
- To enhance the involvement of the population and civil society in public policy development, budgetary processes monitoring and oversight activities of the public spending.

The objectives will be achieved by three Pillars of project activities, as follows: (i) *Awareness*, (ii) *Empowerment*, (iii) *Action*, each having subsequent activities and specific actions that will be implemented throughout project timeline.

Target groups and final beneficiaries

The main target group are the civil society organizations active at local level as well as the local activists. Further the members of local coalitions from 25 LPAs, created and led by 5 regional CSOs acting as key local implementing partners in North, Centre, South, Gagauzia and Transnistria regions (on average, 5 LPAs per implementing partner). It is estimated that each local coalition will include around 30 members (CSOs and local activists, as well as representatives of LPAs), making a total of 750 final beneficiaries of the project throughout the country. The entire population of beneficiary localities will be the final beneficiaries of the action, which, by project end, could reach about 400 – 500 thousand persons.

Ref 2	Project title		Grassroots Civil Society Development Facility in the Republic of Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 3,749,934.84	25% (estimated)	Grass-roots CSOs, including from Gagauzia and Transnistrian region	European Commission	2018 – 2021	Expert-Grup is part of the consortium formed of Konrad Adenauer Stiftung – lead partner, and other 3 local implementing partners).
Detailed description of project							
<p>The overall objective of the action is to contribute to the development of civic engagement and of grass-roots civil society actively involved in policy and decision making which promotes and monitors transparency and accountability of public institutions, including in the implementation of the EU-Moldova Association Agreement.</p> <p>Description: The project will contribute to a sustainable economic and social development in Moldova through active involvement of civil society and other socio-economic actors with due consideration of Association Agreement and DCFTA. The project is implemented in partnership with the European Business Association, Center Partnership for Development, HelpAge International and the Center for Innovation and Social Development.</p> <p>The action has three specific objectives (SOs):</p> <p>SO 1: To initiate and to strengthen existing civil society partnerships in good governance with an enhanced grass-roots CSOs involvement, including in the implementation of the Association Agreement (AA);</p> <p>SO 2: To capacitate grass-roots CSOs to hold public authorities at national and local levels transparent and accountable in order to ensure good governance;</p> <p>SO 3: To involve grass-roots CSOs in local communities' development and citizens' mobilization to resolve community problems thus increasing their civic ownership.</p> <p>The expected results of the project are following:</p> <ul style="list-style-type: none"> • 5 local partnerships for inclusive marketplace developed in the regions of Moldova to test services on various categories excluded from Labor Market; • 5 CSOs enabled to set up life-long learning models of engaging vulnerable groups, mainly elderly; • 6 Regional Business Support Hubs created and operating in the regions, offering technical and financial support to SMEs all over the country; • 15 inclusive social enterprises created by CSOs all over the country; • 10 regional youth-led entrepreneurship funds supported in developing and sustaining their own fund, which will support at least 50 entrepreneurship ideas of young people; • one nation-wide platform of local business support organizations and other CSOs created and actively advocating for a better business environment; • at least 50 potentially exporting companies throughout the country scanned for export readiness will benefit of training, coaching and support to access EU markets in order to enhance their export capacities. <p>The final beneficiaries of the project are women and men from Moldova, including the Gagauz and Transnistrian regions, with due focus on most vulnerable groups of people. The project will bring benefits to at least 2,000 representatives of vulnerable groups and those excluded from the labour market (youth, older people, women, Roma, disabled and other vulnerable groups), SMEs with export potential, SMEs located outside Chisinau, individual entrepreneurs.</p>							

Ref 3	Project title		UK-Moldova Reform Assistance Program, The Good Governance Fund ¹				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	~ 2,290,000 EUR per year (budget varies from year-to-year). 720 700 EUR used up to 31 of December 2017.	25 %	Ministry of Finance, National Bank of Moldova, the National Commission for Financial Markets etc.	DFID (UK)	October, 2015 – March, 2019	PwC
Detailed description of project							
<p>Project context The UK Government is providing reform assistance to Bosnia and Herzegovina (BiH), Georgia, Moldova, Serbia and Ukraine through the Good Governance Fund (GGF). In each country, a facility has been set up to design and deliver support for governance reforms. The facility provides technical assistance to improve the Government of Moldova's implementation of its Association Agreement with the EU (including improving economic growth and a reduction of corruption and injustice). The UK-Moldova Reform Assistance programme under the GGF began in October 2015 and will last until 2019. The UK-Moldova Reform Assistance programme is managed by PwC UK together with PwC Moldova and the think tank "Expert-Grup", working closely with the British Embassy Chisinau.</p> <p>Project objectives and activities</p> <ul style="list-style-type: none"> • Provision of high-quality national and international expert advice in response to requests from public authorities of Moldova. • Projects funded may include reviews of public sector bodies, process improvements in public institutions, policy/legal changes and their implementation, transparent public reporting, reform and management, as well as strategic communication about reforms. • Several specific projects implemented so far include support to the elaboration of the Public Administration Reform Strategy, enhancing the internal processes within public institutions, development and institutionalization of the fit-and-proper test in the banking sector, development of a mechanism for simulation and forecasting the impact of changes to fiscal policy, elaboration of documents for the acquisition of AML software, and other interventions aimed at improving the governance and regulations in the fiscal, justice and financial banking and non-banking sectors; • Providing high-quality national and international expert advice in response to requests from central public authorities. <p>There are five focus areas for GGF: a) Strengthening the rule of law, justice sector reform and democratic accountability; b) Liberalisation and modernisation of key sectors, such as energy, banking etc.; c) Improvements to the business environment, reform of tax systems, and the reduction of red tape; d) Support public financial management reform and anti-corruption measures; and e) Strengthening the independent media.</p> <p>Project impact</p> <ul style="list-style-type: none"> • Enhanced governance and accountability of the public sector. • Strengthened resilience of the financial sector. • Improved business climate and better conditions for SMEs' development. 							

¹ Credential presented below, numbered 4 to 15 are the projects implemented by Expert-grup within the framework of the Good Governance Fund programme.

Ref 4	Project title		The Good Governance Fund project: Strengthening the Capacity of the National Bank of Moldova to Combat Financial Crime				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	18,550.00 GBP	100 % ²	The National Bank of Moldova	UK Department for International Development (DFID)	2 July - 30 November 2018	PricewaterhouseCoopers (Romania and Moldova)

Detailed description of project

The project included the following activities:

Activity 1. Developing the Shareholder's Transparency Banking Index - developing a methodology that measures the risks of the banking sector and individual banks in relation to shareholder transparency (including development of a banking sector transparency rating, with the aim of publishing on a regular basis), in order to increase the transparency of the banking sector, reinstate social trust in the banking sector and communicate effectively to external monitoring institutions.

Activity 2. Improving the operational process of the AML Unit in the National Bank of Moldova (including performance monitoring criteria) - assisting PwC in reviewing the existing policies and procedures in the NBM AML Unit and provide a report on the identified gaps and recommended amendments of policies and procedures which will help the AML Unit implement a risk based approach for detecting and effectively combating potential money laundering and other relevant financial crimes.

² Referred to the specific activities and budget presented here.

Ref 5	Project title		The Good Governance Fund project: Improvement of the regulatory framework in the banking sector				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	57,550.00 GBP	100 % ³	The National Bank of Moldova	UK Department for International Development (DFID)	16 May - 31 October 2018	PricewaterhouseCoopers (Romania and Moldova)
Detailed description of project							
<p>Expert-grup has implemented Output 3 of the overall project (<i>the budget indicated is specifically the total budget for this Output, not for the entire project</i>): Development of the Financial Stress Index and macro-prudential early warning signals model.</p> <p>The overall activities for this specific output included:</p> <ul style="list-style-type: none"> • a model with macro-prudential early warning indicators; • a Financial Stress Index; • First pilot of the Financial Stress Index. 							

³ Referred to the specific activities and budget presented here.

Ref 6	Project title		The Good Governance Fund project: Analytic support for optimal tax system and improved public expenditure management				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	40,710.00 EUR	100 % ⁴	The Government of the Republic of Moldova	UK Department for International Development (DFID)	23 December 2015 – 31 March 2016	PricewaterhouseCoopers (Romania and Moldova)

Detailed description of project

The project aim was to provide support to the Government of Moldova to define a clear vision about its revenue policy and its correlation with the economic and social needs, based on a robust methodological framework.

The project is divided into three pillars:

- Designing an appropriate system of taxes: in advance of the new tax code support provided to define the vision of Moldova’s taxation system and answer three key questions:
 - (i) Should Moldova focus more on direct or indirect taxation instruments?
 - (ii) What is the most convenient form of income tax, flat or progressive tax?
 - (iii) What is the optimal level of key taxes: VAT, CIT and PIT?
- Designing an appropriate budgetary policy: estimate the optimal level and structure of public spending given the need to redistribute the scarce public resources for social and economic purposes and, at the same time, avoid crowding out of private investments.
- Budgetary simulation and forecasting tool: a Computable General Equilibrium Model will be designed aimed at projecting the key macroeconomic variables for defining the state budgets and Medium Term Expenditure Framework, as well as simulating various fiscal and budgetary policy scenarios

⁴ Referred to the specific activities and budget presented here.

Ref 7	Project title						
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	67,850.00 EUR	100 % ⁵	The Ministry of Economy	UK Department for International Development (DFID)	23 December 2015 - 31 March 2016	PricewaterhouseCoopers (Romania and Moldova)
Detailed description of project							
<p>Project objective</p> <p>To design the concept and methodology of a tool for the monitoring of DCFTA implementation. The monitoring tool thus provides proper means that the focus is not only on the quantitative aspects of DCFTA (e.g. degree of conformity of domestic standards and legislation to EU norms), but also on the qualitative side of DCFTA implementation (e.g. the perception of key beneficiaries of reforms).</p> <p>The tool is based on a series of pre-defined impact indicators, country representative surveys among various target groups (e.g. firms of various sizes in various sectors, public authorities at all levels and the general public), and conducting focus groups with relevant experts from the private sector, civil society and public sector.</p> <p>The tool has clear indicators that will help communicate the progress and efficiency of DCFTA implementation in all spheres, as well as the ability to track indicators for a specified period.</p> <p>Expert-grup has implemented the following activities in the project:</p> <ul style="list-style-type: none"> • Drafting the methodology for monitoring DCFTA implementation; • Elaboration of the Terms of reference for digitalising the monitoring tool. 							

⁵ Referred to the specific activities and budget presented here.

Ref 8	The Good Governance Fund project: Enhancing the resilience of the financial sector of the Republic of Moldova						
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	88,500.00 EUR	100 % ⁶	The National Bank of Moldova (NBM) and the National Commission for Financial Markets (NCFM)	UK Department for International Development (DFID)	26 September 2016 – 30 April 2016	PricewaterhouseCoopers (Romania and Moldova)
Detailed description of project							
<p>The project main objective was to support the National Bank of Moldova (NBM) and the National Commission for Financial Markets (NCFM) in reforming the banking and non-banking financial sectors in Moldova by addressing some of their most fundamental weaknesses. The need for the project has surfaced after the following weaknesses were identified by the World Bank and IMF:</p> <ul style="list-style-type: none"> • a lack of transparency of shareholders and poor governance in relation to financial institutions, • a weak regulatory and financial stability framework, and inefficient crises prevention and resolution mechanisms. <p>The project was divided into two key streams of activities:</p> <ul style="list-style-type: none"> • banking sector – a focus on increasing the capacities of NBM in fostering the transparency of banks' shareholders and prevention of money laundering and other financial crimes, crises resolution mechanisms and strengthening the financial stability framework; • financial non-banking sector – a focus on enhancing the regulations of the insurance market, increasing the efficiency of capital market supervision and crisis resolution mechanisms. <p>Within the project and as part of the streams presented above, Expert-grup provided the following deliverables:</p> <ol style="list-style-type: none"> 1. A set of legal amendments to the current legislation for strengthening the transparency of shareholders. 2. Concept for implementation of the fit & proper test for banks' shareholders and managers by the relevant NBM unit. 3. Report on assessing contagion within the banking sector. 4. A report on the crisis resolution system in the non-banking financial sector (<i>conducted jointly with PwC</i>). 5. Methodology for computing a new capital market index (<i>conducted jointly with PwC</i>). 6. A report on the development of financial risk insurance (<i>conducted jointly with PwC</i>). 7. Guide on consumer protection in the financial sector developed (<i>conducted jointly with PwC</i>). 							

⁶ Referred to the specific activities and budget presented here.

Ref 9	Project title		The Good Governance Fund project: Support the Ministry of Economy in its efforts to enhance the investment attractiveness of Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	35,400.00 EUR	100 % ⁷	The Ministry of Economy	UK Department for International Development (DFID)	7 November 2016 – 31 January 2017	PricewaterhouseCoopers (Romania and Moldova)
Detailed description of project							
<p>Project objective</p> <p>Identifying the most frequent causes of litigation between investors and the government (as well as perception of the foreign investors on the issues they are facing and which might lead to potential litigations) and based on the findings, to generate recommendations that aim to solve one of the most crucial issues of the large investors of Moldova. The recommendations target the root causes of litigations and aim at making the regulatory framework more predictable and less risky from the investors' perspective. Based on these recommendations, the Government should elaborate a set of legal amendments and undertake other actions in order to mitigate the litigation risks of investors.</p> <p>Expert Grup's role was to provide consultancy services and to carry responsibility for the delivery of output #1 of the project: <i>Policy recommendations for addressing the main causes of the most frequent litigation between investors and the government.</i></p> <p>Expert-grup has delivered the following:</p> <ul style="list-style-type: none"> List of the main regulatory and institutional causes of litigation between investors and the government. Roadmap for eliminating the regulatory and institutional causes of litigation between investors and the government. 							

⁷ Referred to the specific activities and budget presented here.

Ref 10	Project title		The Good Governance Fund project: Assistance in improving the tax framework and combating tax evasion				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	40,057.80 EUR	100 % ⁸	The Ministry of Finance	UK Department for International Development (DFID)	7 November 2016 – 31 March 2017	PricewaterhouseCoopers Advisory SRL (PwC Moldova)

Detailed description of project

The project objective was to support the Ministry of Finance (MoF) in creating internal capacity for conducting macro-budgetary forecasts and policy impact analyses. This strongly relates to the practical use and customisation of the Computable General Equilibrium (CGE) model.

Expert-Grup has provided consultancy services and was responsible for the delivery of output #4 of the project: *Enhanced capacity of the MoF to conduct macro-budgetary forecasts and policy impact analyses.*

Respectively, the training sessions carried out during project implementation covered the following topics:

- Microeconomic and macroeconomic foundations of the CGE models;
- Understanding the National Accounts System of the Republic of Moldova (with an emphasis on fiscal and budgetary flows);
- Compiling the Social Accounting Matrix of the Republic of Moldova based on the most up-to-date data sets;
- Estimates of relevant elasticity coefficients and other key parameters;
- Economic logic and mathematical structure of the fiscal CGE model; refining an existing CGE model and adapting it to the specific needs of the Ministry of Finance;
- Introduction to the GAMS - specialised software to build and run CGE models;
- Definition of baseline and alternative policy scenarios and interpretation of results;
- How to use CGE models for macroeconomic forecasts and projections;
- Capstone team project: use of the fiscal CGE model for the analysis of VAT system of Moldova and of potential reform options.

⁸ Referred to the specific activities and budget presented here.

Ref 11	Project title		The Good Governance Fund project: Monitoring & evaluation of the implementation of the Deep and Comprehensive Free Trade Agreement				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	64,310.00 EUR	100 % ⁹	The Ministry of Economy, the Ministry of Foreign Affairs and European Integration	UK Department for International Development (DFID)	17 January 2017 – 30 May 2017	PricewaterhouseCoopers Advisory SRL (PwC Moldova)

Detailed description of project

The project has built on a previous GGF project, in which the experts designed the framework for M&E of DCFTA implementation action plan, implying specific KPIs to each of the planned activity. In this specific project, the experts have designed the online M&E platform and integrated it into the current 'PlanPro' platform. In order to make the platform sustainable, the experts have also conducted a series of training events for the relevant public institutions on how to use the M&E online platform. Subsequently, the experts have provided support to the Government in running the first M&E report, based on the new online platform.

Thus, the project beneficiaries have benefitted from guidance throughout the entire process of filling in the online platform with relevant information, managing the platform and generating an M&E report about the DCFTA implementation.

The purpose of the platform is, on one hand, to simplify the reporting activity of public institutions about DCFTA implementation progress, as well as improve the coordination among institution in this regard; and, on the other hand, to increase the level of public awareness about the DCFTA implementation that will strengthen the accountability of the Government.

Expert Grup was responsible for the full implementation of the project, respectively, had the following objectives:

- Develop an online M&E platform and integrate it in the current 'PlanPro' platform.
- Conduct training for the institutions on using the M&E online platform.
- Support the Government in running the first M&E report, based on the new online platform

By project end, Expert Grup finalised and presented the deliverables below:

- An electronic M&E system for DCFTA implementation
- Capacity building training of public officials on using the DCFTA M&E instruments
- Current status report on DCFTA implementation

⁹ Referred to the specific activities and budget presented here.

Ref 12	Project title		The Good Governance Fund project: Investment attraction and export promotion				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	77,570 GBP+ 20964.43 EUR	100 % ¹⁰	The Ministry of Economy, the Ministry of Foreign Affairs and European Integration	UK Department for International Development (DFID)	17 July 2017 – 30 April 2018	PricewaterhouseCoopers Advisory SRL (PwC Moldova)
Detailed description of project							
<p>Objective</p> <p>The project supported Moldova's Ministry of Economy (MoE) and its subordinated institution - the Moldovan Investment and Export Promotion Organisation (MIEPO) with the implementation of the Investment Attraction and Export Promotion Strategy (IAEPS) 2016-2020.</p> <p>The project included a total of three work streams:</p> <ul style="list-style-type: none"> • Developing an online monitoring and evaluation (M&E) platform for the IAEPS 2016-2020, • Developing an interactive tool for Moldovan companies to explore export opportunities, • Developing a methodology for, and conducting the first labour demand foresight study. 							

¹⁰ Referred to the specific activities and budget presented here.

Ref 13	Project title		The Good Governance Fund project: Non-Banking Financial Sector				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	56,710.00 GBP+ 27,239.07 EUR	100 % ¹¹	The National Commission for Financial Markets (NCFM)	UK Department for International Development (DFID)	09 October 2017 – 30 September 2018	PricewaterhouseCoopers Advisory SRL (PwC Moldova)
Detailed description of project							
Objective							
<p>The project aimed to help the national regulatory and supervisory authority of the non-banking financial (NBF) sector of Moldova – the National Commission for Financial Markets (NCFM) - to streamline Moldova's non-banking regulatory and supervisory frameworks in accordance with EU principles and relevant good international practices. The project included the following work streams:</p> <ul style="list-style-type: none"> • Strengthening the corporate governance within NBFIs • Support to implementation of urgent commitments under EU – Moldova Association Agreement • Support in the development of the capital market • Support the development of a crisis prevention framework for the NBF sector • Support to enhancing the crisis resolution framework for some NBFIs. 							
Specific actions							
<p>Expert Grup has provided consultancy services and was responsible for the delivery of outputs listed below:</p> <ul style="list-style-type: none"> • Action plan for the implementation of the Regulation (EC) No 1060/2009 on credit rating agencies • Action plan for improving the capital market's framework of operations • Proposed regulatory framework principles applicable to the Guarantee Fund for Savings and Loan Associations 							

¹¹ Referred to the specific activities and budget presented here.

Ref 14	Project title		The Good Governance Fund project: Public administration reform (PAR) strategy				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	64,342.88 EUR	100 % ¹²	The State Chancellery of the Republic of Moldova	UK Department for International Development (DFID)	11 April 2016 – 15 August 2016	PricewaterhouseCoopers Advisory SRL (PwC Moldova)
Detailed description of project							
<p>Objective</p> <p>The project provided technical assistance to the Prime Minister's Office and the State Chancellery on drafting the public administration reform strategy. According to the current Prime Minister, Pavel Filip, and Moldova's development partners, the country needs a more effective public administration in order to achieve the National Development Strategy's objectives and to meet its RM-EU Association Agreement commitments. Hence, the public administration reform, at central and local levels, represents the cornerstone of any other reform and policy promoted by the Government.</p> <p>Specific activities carried out within the project:</p> <p>The project helped the beneficiaries to formulate the vision, objectives and roadmap of the PAR strategy, based on the existing vision inside the government. Importantly, the experts have used as a baseline for the strategy the recent assessment of the public sector conducted by the experts of the Organization for Economic Co-operation and Development (OECD) within the Support for Improvement in Governance and Management (SIGMA) project.</p> <p>The main deliverables of the project was, in fact, the PAR strategy and the action plan drafted for the strategy implementation. The ownership of these documents, in their role as the main drivers of the strategy as well as overall policy development and public management is maintained by the Prime Minister's Office and the State Chancellery.</p>							

¹² Referred to the specific activities and budget presented here.

Ref 15	Project title		The Good Governance Fund project: Strengthening the capacity of the National Bank of Moldova's Unit for Monitoring Shareholder Transparency				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	42,898.00 EUR	100 % ¹³	The State Chancellery of the Republic of Moldova	UK Department for International Development (DFID)	January - May, 2016	PricewaterhouseCoopers Advisory SRL (PwC Moldova)
Detailed description of project							
<p>Overall project objective</p> <p>Enhanced supervision over the banking sector, through more transparent shareholder structures leading to improved corporate governance in banks</p> <p>Specific project activities</p> <p>Project output #1 - Terms of reference for the software for monitoring bank shareholder</p> <p>Project output #2 - Fit-and-proper test defined</p> <p>Project output #3 - Defined set of extended criteria for depicting the shareholder actions in concert</p> <p>Project output #4 - Number of briefing notes to the relevant NBM unit about best practices and recommendations for improving the monitoring of shareholder transparency of banks</p> <p>Project output #5 - Defined and implemented internal procedures and monitoring instruments of the NBM unit monitoring shareholder transparency</p>							

¹³ Referred to the specific activities and budget presented here.

Ref 16	Project title		Association Agreement and DCFTA between EU and Ukraine, Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	257,151 EUR <i>(200,000 used up to 30 September 2018)</i>	100 %	CEPS/SIDA	CEPS/SIDA	May, 2015 - December, 2018	n/a
Detailed description of project							
<p>Project scope: To provide research concerning the legal, political and economic implications of the three Association Agreements and DCFTAs negotiated between EU and Moldova, Ukraine and Georgia.</p> <p>Project activities</p> <ul style="list-style-type: none"> Produce a comprehensive and compact Handbook for each of the three country cases. The Handbooks concerning Moldova was published in autumn 2016 and it is available in Romanian, English and Russian. The Handbooks on Moldova, Ukraine and Georgia explain in readily understandable and concrete terms what the legal commitments undertaken amount to, and describe also the challenges of implementation for the public and private sectors. Elaborate selected 'hot topics' on issues related to difficulties encountered by the Agreements between EU and Moldova, Georgia and Ukraine. The outputs may range from short commentaries on topical questions to in-depth studies on challenges for the implementation of the Association Agreements with EU. <p>Key stakeholders</p> <p>On Moldova, the central public administration institutions, in particular, the Ministry of Economy and Ministry of Foreign Affairs and European Integration, which deal with the implementation of the Association Agreement with the EU, will benefit from the research and the publications delivered within the project.</p> <p>Related activities</p> <ul style="list-style-type: none"> Analyzing the implementation of the Association Agreement in different areas and providing recommendations to relevant authorities; Improving the public understanding about the Association Agreement with EU. 							

Ref 17	Project title		Comprehensive Education Sector Analysis				Name of consortium members, if any
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 79,261	100 %	UNICEF Moldova	UNICEF Moldova	July, 2018 – July, 2019 <i>(ongoing)</i>	n/a
Detailed description of project							
<p>The project consists of the following key activities:</p> <ol style="list-style-type: none"> 1. Comprehensive analysis of the education sector, which will include, according to the methodology: <ol style="list-style-type: none"> (i) context analysis, (ii) analysis of existing policies, (iii) analysis of cost and finance, (iv) analysis of education system performance, (v) analysis of education system capacity, (vi) analysis of information sources and their availability. <p>The recommendation and lessons learned according to the mid-term evaluation of the Strategy „Education 2020” will be the starting point for the comprehensive analysis of the sector.</p> <ol style="list-style-type: none"> 2. Concrete recommendations and strategic vision with regards to further development of the education sector, that will consider in particular the result of the comprehensive analysis, the lessons learned from the mid-term of the strategy “Education 2020”, the priorities for education sector included in the National Development Strategy “Moldova 2030” and in the Association Agreement with the EU, and the results of adapting Agenda 2030 to the national context. 3. Public presentation of the Comprehensive Education Sector Analysis Report, in order to validate findings and recommendations. This stage will include public discussions in three regions of the country - North, Center and South, according to the experience of Expert-Grup in consulting Concept note on the vision of the NDS “Moldova 2030” and using its local partnership created during “Scoala Mea” project. 							

Ref 18	Project title		Evaluation of the Strategy for the Development of Education "Education 2020"				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 34,650	100 %	UNICEF Moldova	UNICEF Moldova	March – April, 2018	n/a
Detailed description of project							
<p>The project consist of the following key activities:</p> <ol style="list-style-type: none"> 1. Perform mid-term evaluation of the sector strategy "Education 2020" in order to assess to which extend the strategy was implemented against each of the strategic directions, specific objectives, priority actions and indicators, to which extend the vision and priorities are responsive to current development needs and commitments, how the strategy was coordinated, implemented and monitored, the level of involvement of the central and local public authorities, education institutions and relevant stakeholders in implementation of the strategy, the level of financing for the implementation of the and the strategy and the risks, obstacles, challenges for the implementation of the strategy. 2. Develop punctual recommendations and strategic vision with regards to the further adjustment and implementation of the existing strategy or drafting a new one, according to the priorities set in the National Development Strategy. The recommendations will consider the lessons learned from the mid-term of the strategy "Education 2020", the analysis on education included in the concept note of the national development strategy "Moldova 2030", the results of adapting Agenda 2030 to the national context. 3. Publicly present the draft report on mid-term evaluation of the strategy "Education 2020" in order to validate findings and recommendations. This stage will include public discussions in three regions of the country - North, Center and South, according to the experience of Expert-Grup in consulting Concept note on the vision of the NDS "Moldova 2030", using its local partnership created during "Scoala Mea" project. Also, the draft report will be proposed to be discussed in the working group responsible for drafting education priority under the National Development Strategy "Moldova 2030". 							

Ref 19	Project title		Combating Clientelism in Local Investments and Financial Transfers				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Romania, Georgia	~USD 20,000	100 %	Expert-Forum (Romania)	Open Society Foundations	October 2017 – September 2019	n/a
Detailed description of project							
<p>The main scope of the project is to build capacity for monitoring financial transfers from the central government to local communities (funds from national sources or foreign partners) in order to prevent current widespread political clientelism, by creating tools, best practices and by empowering local civic watchdogs.</p> <p>The project is implemented by a consortium of 3 partners, led by EFOR Romania and implemented in Romania, Moldova and Georgia. Expert-Grup is responsible for implementing activities in the Republic of Moldova. Within the project, the central budget transfers to local authorities will be monitored to identify cases of allocation of resources on the basis of political affiliation, local monitoring networks will be identified in 6 localities and grant support to increase their civic involvement capacities.</p>							

Ref 20	Project title		Development of result-oriented and budgeted Action Plan on Youth with focus on SRH				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 48,018	100 %	UNFPA Moldova	UNFPA Moldova	January, 2018 – December 2018	n/a
Detailed description of project							
<p>Project activities:</p> <ul style="list-style-type: none"> • At least 5 Local Public Authorities (rayonal level) are trained on results-based management & participatory budgeting for youth (3 persons per rayon, including the youth specialist and a representative from Rayonal Youth Council). • The Action Plan on Youth are developed by Local Public Authorities (rayonal level) in a participatory manner (using the participatory budgeting approach) jointly with Rayonal Youth Council and involves Youth Centres, Youth-Friendly Health Centres, Y-PEER, NGOs and young people, including those from vulnerable populations. • Draft Action Plan on Youth are developed under the overall leadership of Local Public Authorities (rayonal level) and Rayonal Youth Councils based on expertise and advice of Expert-Grup. • At least 5 Local Public Authorities (rayonal level) develop and approve budgeted and rights-based Action Plan on Youth based on youth data-driven needs, with focus on ASRH. • An analytical report on local public budgets on youth, with focus on sexual and reproductive health and rights, is developed jointly with National Youth Council of Moldova (based on updated evaluation methodology) and presented to relevant stakeholders at local and national level. • Developed, for the first time in Moldova, the Youth Score Card, which provides statistical evidence about the key needs of youth in Moldova and aims and implementing evidence-based policies on youth. 							

Ref 21	Project title		Turning Europeanisation in Moldova from inspirational to operational through closer interactions between independent policy research actors in Moldova and European Union				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, France, Germany	USD 109,750	100 %	OSIFE	OSIFE	December 2017 – December 2019	n/a
Detailed description of project							
<p>Project purpose:</p> <p>Increase the speed, effectiveness and inclusiveness of Europeanisation processes in Moldova and, implicitly, stimulate the level of information, understanding and interest of the population in this process, by means of higher quality and reliability of policy research.</p> <p>Project objectives:</p> <p>The project purpose will be achieved by the following five objectives:</p> <ol style="list-style-type: none"> 1. Increase the interactions between the independent policy research actors in Moldova and EU (mainly western countries), namely by facilitating the exchange of knowledge and expertise and establishing new contacts; 2. Enrich the domestic debates about Europeanisation processes in Moldova with higher quality research and that is better anchored into the Europe-level discussions and trends; 3. Attract more attention and spur more awareness about the Europeanisation issue and opportunities from Moldova among western EU capitals and EU decision-makers; 4. Enhance the advocacy efforts at the domestic and EU levels for policy measures that would make the Europeanization processes in Moldova more rapid, effective and inclusive. 5. Increase the level of information of the population in Moldova about the opportunities and benefits of the Europeanization process. 							

Ref 22	Project title		Tracking of Government of Moldova's Priority Reform Action Roadmap for second semester 2017				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 89,500	100 %	USAID Moldova	USAID Moldova	June, 2017 – February, 2018	n/a

Detailed description of project

The project scope was to offer the public an independent opinion about the process of the reform implementation by the Government and the Parliament and also increase the level of governance accountability.

About the project: the monitoring exercise covered all 8 directions specified in the Roadmap: public administration reform, justice and anti-corruption, fundamental rights and freedoms, governance of the financial and banking sector, investment and business climate, agriculture and food safety, education, culture, science and social programs. The monitoring results were published online through an interactive application, which was updated every 2 weeks. The application presented the independent opinion of the experts in each action assumed by the Government and the Parliament, in a clear and accessible format. Additionally, 2 evaluation reports were drafted (intermediary and final) and presented during the round-tables in 1 December 2017 and 1 February 2018.

Deliverables:

- Monitoring and tracking methodology;
- Dissemination plan and execution
- Online dashboard for tracking the progress available in three languages (Romanian, English and Russian)
- Bi-weekly updates of the online dashboard.
- Monthly debriefing meetings with USAID, on demand.
- Mid-term monitoring report that will review the activities implemented so far, identify opportunities and challenges related to the implemented activities, and provide policy recommendations, available in three languages (Romanian, English and Russian)
- Public event for presenting the findings of the mid-term monitoring report
- Final progress report, outlining the roadmap accomplishments, shortcomings, analytical assessment and recommended follow-up actions, available in three languages (Romanian, English and Russian).
- Final debriefing with USAID.
- Public event for presenting the final progress report.

Ref 23	Project title		Supporting the development of the national long-term strategic planning framework of the Republic of Moldova up to 2030				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 89,029.00	100 %	UNDP Moldova	UNDP Moldova	June 2017 -March 2018	n/a

Detailed description of project

Context of the project

In September 2015, UN members, including the Republic of Moldova, have adopted the 2030 Agenda on Sustainable Development, which should be implemented in the next fifteen years by all countries in order to reduce all forms of poverty, to fight inequalities and to tackle climate change issues, leaving no one behind. The first step in nationalizing the 2030 Agenda on Sustainable Development took place in July 2016 – March 2017 with the support of Expert-Grup, by (i) identifying the relevance of Sustainable Development Goals (SDGs) for Moldova (at the level of goals and targets) and analyzing the level of correlation between the 2030 Agenda and national priority policies; (ii) adapting (formulating) global goals and targets to national needs and priorities, and identifying policy documents that need to be amended in order to reflect SDGs and (iii) defining data ecosystem necessary for SDGs monitoring and evaluation. As a result of this step, it was tacked down that the national policy agenda is only partially aligned to the SDGs and about one third of SDGs targets are not included in any of the national policy documents. Most important, National Development Strategy "Moldova 2020" only partially and superficially covers most important and relevant SDGs targets revealed under this step. Hence, there appeared the elaborate a new National Development Strategy that would be better aligned to 2030 Agenda.

Project activities

Following the policy cycle approach, the results of previous steps in SDGs nationalisation, the need to perform a mid-term evaluation of the National Development Strategy "Moldova 2020", good practices in strategic planning and relevant experience in drafting policy documents, the company conducted the following activities:

- Performed mid-term evaluation of the National Development Strategy "Moldova 2020" in order to assess to which extend the Strategy is responsive to current development needs and commitments, how the strategy was coordinated and implemented, and what are the real impact compared to planned one. This will offer valuable evidences in further phase of setting long-term development priorities.
- Reviewed the national strategic commitments, identified internal and external risks that could affect long-term development of Moldova, conducted participatory foresight exercise and elaboration of development scenario. This offered enough and argued information for stakeholders and for decision takers on long-term development priorities of the Republic of Moldova.
- As the long-term priorities and vision will be validated, provided support to the State Chancellery in organising the drafting process of the National Development Strategy "Moldova 2030".
- Developed a sound framework for National Development Strategy and subsequently for Sustainable Development Goals monitoring and evaluation.

Provided support to the State Chancellery in delivering presentation and carrying out public consultations on the final draft of the National Development Strategy to prepare it for approval.

Ref 24	Project title		Monitoring Budgetary Transparency				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	Annual contracts of ~75,000-80,000	100 %	Moldova Soros Foundation	Moldova Soros Foundation	2011 - 2017	n/a
Detailed description of project							
Main project activities:							
<ul style="list-style-type: none"> • Monitoring the reforms in the area of public procurements. • Partnering with the Ministry of Finances on the implementation of the online public procurements' system (signed a memorandum with the Ministry). • Promotion of recommendations for enhancing the budgetary transparency. • Raising awareness about the importance of civic implication into the budgetary processes. • Monitoring of the implementation of recommendations of the Court of Accounts. • Evaluation of efficiency of budgetary expenditures in key public sectors (e.g. education, health, security etc). 							

Ref 25	Project title		Assisting the Government on localizing the Sustainable Development Agenda (targets and indicators) to national context and its mainstreaming into Moldova's strategic development and monitoring frameworks				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 59,874	100 %	UNDP Moldova	UNDP Moldova	July 2016 – April, 2017	n/a
Detailed description of project							
<p>Project context</p> <p>The 2030 Agenda for Sustainable Development came into force on January 16, 2016. Moldova was part of the process from the very beginning, took part in post-2015 consultations with over 7000 people directly involved in the national consultations and a significant input for the formulation of the SDGs. Therefore, now it is very important to proceed to the implementation of the goals. While the SDGs are not legally binding, the fact that most of them were identified as priorities for Moldova's development in post-2015 consultation, either by the general public, by vulnerable and marginalized groups, experts in different areas or policy makers, make them very important for the national context. Thus, Moldova embraced all 17 goals and, further, the government is responsible for their achievement by incorporating the global targets in the national planning process. The first step towards achieving the goals is to set national targets based on the global level of ambition, but taking into account national circumstances and linking the sustainable development to other economic, social and environmental processes and necessary reforms for the country. As the 2030 Agenda for Sustainable Development with its 17 goals and 169 global targets was adopted in September 2015 and the list of SDG Indicators is not final yet, the nationalization of the SDGs in most of the countries is still expected to take place. However, it is very important to tailor the SDGs to the national context as soon as possible in order to ensure the achievement of goals and targets in the proposed timeframe.</p> <p>Project activities</p> <p>Following the UN guidance (UNDG, 2015) and relevant experience of several countries that have already started the process of nationalization of SDGs (ESDN, 2015), the team achieved the following:</p> <ul style="list-style-type: none"> • Created a complete database of SDG Indicators for Moldova. This offered valuable information on the situation in areas related to each SDG and served as a starting point for the following phases of the nationalization of the Agenda for Sustainable Development. • Identified the link between national policy agenda and Global Agenda for Sustainable Development after a screening of all relevant strategies and policy documents. • Prioritized the targets for each SDG based on Moldova's own circumstances. • Upon necessity and where is, politically and technically feasible, provided suggestions on numerical values of targets (relevant national indicators for priority targets). • Involved as much people as possible in the consultation process. The national sustainable development agenda should represent the entire population of Moldova. • Advocate the results and give recommendations to the government for addressing SDG gaps in the national policy documents. 							

Ref 26	Project title		National Transfer Accounts for the Republic of Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 50,000	100 %	UNFPA Moldova	UNFPA Moldova	April 2016 – April 2017	n/a
Detailed description of project							
<p>Main project activities:</p> <p>For the first time in Moldova, Expert-Grup developed the National Transfer Accounts (NTA). The key feature of the NTA is the age-disaggregation of the most important economic aggregates and flows that are registered at the macro-level – consumption, labour income, public and private transfers, savings etc.</p> <p>In addition to that, Expert-grup carried out an analysis of Moldova’s demographic dividend and formulated a series of policy recommendations for empowering the youth. Later on, in 2018, these recommendations were taken into account in the National Development Strategy “Moldova 2030”.</p>							

Ref 27	Project title		Tracking of Government of Moldova's Priority reform Action Roadmap				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 86,038	(budget for Expert-Grup: 35,000)	USAID Moldova	USAID Moldova	April – August, 2016	Implemented in consortium with the Legal Resources Center and the Association for Participatory Democracy.
Detailed description of project							
<p>The main scope of the project was to increase the accountability of the government of Moldova in its efforts to implement the Priority Reform Action Roadmap and contribute to the continuity of reforms, in order to bring Moldova on the path of sustainable and inclusive development.</p> <p>Project objectives:</p> <ul style="list-style-type: none"> • Develop a rigorous and transparent methodology for monitoring and evaluation of the Priority Reform Action Roadmap; • Ensure an unbiased and critical assessment of government's progress in the implementation of the Priority Reform Action Roadmap; • Communicate the roadmap implementation progress and results to the key stakeholders (relevant public institutions, Parliament, donors' community, media and the general public), using a user-friendly language and interactive visualisation techniques. • Propose recommendations for a more efficient implementation of reforms for ensuring the continuity of the reforms process and complement the proposed roadmap with additional reforms. 							

Ref 28	Project title		Development of the Investment Attraction for Export Development Strategy 2016-2020				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 71,689		Ministry of Economy	World Bank	May 2015 – April 2016	Implemented in consortium with the Legal Resources Center and the Association for Participatory Democracy.
Detailed description of project							
<p>Project context The Government of Moldova, under the National Development Strategy "Moldova 2020" committed to reform its economic growth model, by switching the one based on consumption to the model based on investments and exports. Given the expiration of the Investment Attraction and Export Promotion Strategy 2006-2015, the Government requested support from the World Bank in order to develop a new Strategy that would anchor the policies and budgetary allocation under this objective. The World Bank contracted Expert-Grup in order to perform this task.</p> <p>Project activities:</p> <ul style="list-style-type: none"> • Assessed the degree of implementation of the Investment Attraction and Export Promotion Strategy 2006-2015 – actions undertaken, actions failed or non-taken and respective causes. • Asses the current state of the investment climate and export development in Moldova; analyse the key challenges and opportunities conditioned by the DCFTA agreement EU-RM for the export development and investment climate of RM; asses the evolution of the RM in international ratings referring to the business environment, with a focus on investments and export, consider and incorporate the results and conclusions of the diagnostic study Investment Reform Map developed by IFC. • Set conceptual parameters of the new strategy: premises of the strategy, definition of the goal, vision and strategic development objectives/directions. The Consultant will have to consult closely with MIEPO and other counterparts to gather information and lessons learnt. • Develop the intervention strategy – description of the set of policy instruments devised to attract export oriented investments, as well as instruments to retain and protect the existing FDIs; propose modifications to the National Policy concerning investments and export, in the context of the recent geopolitical changes; propose recommendations for institutional improvements which will facilitate the implementation of the new Strategy (e.g. MIEPO). • Develop the Action Plan for the implementation of the Strategy of investment attraction for export development for 2016-2020 time period. • Recommend monitoring and evaluation methodology for the implementation of the strategy of investment attraction for export development for 2016-2020, including specific performance indicators to be monitored, including inter alia aspects related to the protection and retention of the FDIs; • Assist the Ministry of Economy in the process of consultation and clearance of the final policy document by, inter alia incorporating comments received during the consultation process with business / civil society, public authorities, participate at all stages of the consultation process on the draft Strategy paper and final policy document. Define the final draft of the new Strategy of Investment Attraction for Export Development 2016-2020, including inter alia a detailed action plan to support the recommendations for the subject Strategy; provide expertise support during the presentation/discussions of the draft Paper prior to approval in the Government. 							

Ref 29	Project title		Transnistrian Economic Review: engaging stakeholders from both banks of the Nistru River in evidence-based discussions about the economic situation in the Transnistrian region				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 64,521	n/a	UNDP Moldova)	UNDP Moldova	October, 2015 – September 2016	n/a
Detailed description of project							
<p>The main projects activities included:</p> <ul style="list-style-type: none"> • Organize a capacity building event in the form of a two-day workshop for the CSOs, private sector representatives, academia, public officials and other stakeholders from the Transnistrian region. • Elaborate quarterly updates about the Transnistrian economy. • Elaborate bi-annual macroeconomic assessments and forecasts for the Transnistrian economy: analysis of private sector issues in the region, economic and fiscal policies in the region, trade issues etc. 							

Ref 30	Project title		Policy roadmap for consolidation of the banking sector of the Republic of Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 33,438	100%	Embassy of Netherlands in Bucharest (MATRA)	Embassy of Netherlands in Bucharest (MATRA)	September 2015 – September 2017	n/a
Detailed description of project							
<p>Project activities included:</p> <ul style="list-style-type: none"> • Conducting a reality check of the banking system of Moldova and an unbiased assessment of the key factors of the crisis from the troubled three banks, as well as its broader economic, financial and social risks. • Elaborating a roadmap for solving the crisis at those three banks and consolidating the banking sector stability and confidence. <p>Creation of the civic monitoring council, which conducts periodic monitoring and analysis of policy makers' activities in fixing the issues of the banking sector.</p>							

Ref 31	Project title		Association Agreement and DCFTA between EU and Ukraine, Moldova and Georgia				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Ukraine, Georgia	EUR 257,151		CEPS/SIDA	CEPS/SIDA	May, 2015 – May, 2017	n/a
Detailed description of project							
<p>Project scope To provide research concerning the legal, political and economic implications of the three Association Agreements and DCFTAs negotiated between EU and Moldova, Ukraine and Georgia.</p> <p>Project activities</p> <ul style="list-style-type: none"> Produce a comprehensive and compact Handbook for each of the three country cases. The Handbooks concerning Moldova was published in autumn 2016 and it is available in Romanian, English and Russian. The Handbooks on Moldova, Ukraine and Georgia explain in readily understandable and concrete terms what the legal commitments undertaken amount to, and describe also the challenges of implementation for the public and private sectors. Elaborate selected 'hot topics' on issues related to difficulties encountered by the Agreements between EU and Moldova, Georgia and Ukraine. The outputs may range from short commentaries on topical questions to in-depth studies on challenges for the implementation of the Association Agreements with EU. <p>Key stakeholders On Moldova, the central public administration institutions, in particular, the Ministry of Economy and Ministry of Foreign Affairs and European Integration, which deal with the implementation of the Association Agreement with the EU, will benefit from the research and the publications delivered within the project.</p> <p>Related activities</p> <ul style="list-style-type: none"> Analyzing the implementation of the Association Agreement in different areas and providing recommendations to relevant authorities; Improving the public understanding about the Association Agreement with EU. 							

Ref 32	Project title		Transforming Chisinau into a better place for living				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	n/a		PASOS	PASOS	January - September 2015	n/a
Detailed description of project							
<p>The overall goal of the project was to improve effectiveness and efficiency of the spending money for the maintaining / reparations of the streets and usage of the public land in Chisinau Municipality (Capital of the country). Also, the project aimed at improving the country level policy and legal frameworks in field of land privatization (rent) in urban areas. Within the project, 2 monitoring reports in mentioned fields were produced, with recommendations for legal framework improvement, and an intensive advocacy campaign was conducted. During the project implementation Expert-Grup worked closely with the Chisinau Municipality Council (local representative body), the Mayoralty of Chisinau (local executive body), State Chancellery (central administrative body responsible for policies regarding LPA), the Parliament of the Republic of Moldova, the Ministry of Economy (Public Property Agency) and the Public Procurement Agency, as well as mass-media institutions that played an important role in the implementation of the project.</p> <p>For achieving the objectives in the project produced following outputs:</p> <ul style="list-style-type: none"> a) Monitoring report of the ongoing public procurements for the streets/roads sector implemented by the authorities from the Chisinau Municipality; b) Monitoring Report on the public land usage in the Chisinau city area; c) Recommendations for legal and policy framework regarding privatization and renting the public lands; d) Citizens of Chisinau Municipality are fairly informed regarding the spending of the public money on streets sector and usage of the public lands. Special materials (press realises, infographics, commentaries) produced based on the findings in monitored and analyzed sectors and disseminated via mass-media and organisation's web pages (www.expert-grup.org, www.budgetstories.md); e) The effective advocacy campaign for implementation the reforms were conducted. <p>As result of achieving the objectives, the project aimed for the following long-term impact. First, the citizens will raise their benefits from a more effective and efficient spending of public money on the street and usage of public land fields. Second, the project will contribute to raise the overall accountability of Municipal Council and top management of Mayoralties and other public bodies. Third, the advocacy and monitoring capacity of Expert-Grup in fields of public procurements will increase significantly.</p>							

Ref 33	Project title		Empowered Citizens Enhancing Accountability of Education Reform and Quality				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 699,700	100%	World Bank	World Bank	December 2013 – December 2018	n/a

Detailed description of project

The strategic goal of this initiative is to empower Moldovan citizens to engage local, regional and national authorities in evidence-based policy and budget dialogue regarding educational reform, quality of services, and development priorities of primary, secondary general and upper secondary schools and to enable an environment in which social accountability initiatives thrive and develop.

Specific objectives:

- facilitate engagement of the education stakeholders of 100 schools in applying SAcc tools and in entering dialogue regarding the budget of the school;
- ensure flow of information from users of the education services to local and national authorities, so that reforms take into account the needs of parties involved;
- promote adoption of the 3 types of social accountability tools which are new for Moldova as inputs into the formal budgetary processes;
- analyze and inform the public about the impact of wider economic and financial conditions on the educational sector and reforms (current situation, budgetary resources available, forecast);
- support Ministry of Education and other policy stakeholders in improving the quality of data to support the evidence-based policymaking process;

As a result of the project, citizens will be empowered to apply and use social accountability tools – public hearings, community cards, independent budget analyses – in the educational sector. The project will put in place data quality assurance processes to support policy dialogue at national level. The project is designed to be implemented over a 5-year period so that to encompass 100 of the 1397 education units at the level of primary secondary general and upper secondary education. We estimate this would be a critical mass triggering changes in the entire system. The results of social accountability tools applied will serve to map out the situation of individual schools and will feed into the reform promoted by the Ministry of Education.

Ref 34	Project title		Elaboration of the bi-annual economic publication "Transnistrian Economic Review"				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 20,722	100%	Embassy of Netherlands in Bucharest (MATRA)	Embassy of Netherlands in Bucharest (MATRA)	January, 2014 - December, 2014	n/a
Detailed description of project							
<p>The main project activities included:</p> <ul style="list-style-type: none"> Assessing the economic situation in the Transnistrian region; Publishing the issues of the economic publication "Transnistrian Economic Review". 							

Ref 35	Project title		UNICEF / Expert-Grup Partnership for evidence and result-based policy				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	MDL 1,620,334 (~EUR 77,000)	100%	UNICEF	UNICEF	December 2013 – December 2014	n/a
Detailed description of project							
<p>The main project activities included:</p> <ul style="list-style-type: none"> • Provide expertise to the representatives of relevant Parliament Standing Commissions regarding human rights- / child rights-based budgeting and evidence based public policies. • Support the Standing Commissions in analyzing annual budgets and financial implications of strategic, legal and normative documents related to child rights, including through close analysis of performance indicators in the sector and allocated financial means. • Several project deliverables: <ul style="list-style-type: none"> - Study on "Policies of support for families with children: a policy vision in the EU and proposals for the Republic of Moldova", https://www.expert-grup.org/en/biblioteca/item/987-unicef-1/987-unicef-1 - Study on "The reform of the childcare leave for children: shorter, better paid, followed by good childcare services", https://www.expert-grup.org/en/biblioteca/item/1177-reforma-concediu-copil/1177-reforma-concediu-copil - Study on "Challenges of financial decentralization for the sustainable financing of social services", https://www.expert-grup.org/en/biblioteca/item/981-noua-lege-servicii-sociale/981-noua-lege-servicii-sociale. 							

Ref 36	Project title		Development of gender sensitive analytical briefs on the basis of TIME USE data				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	~USD 17,000	100%	UNDP Moldova	UNDP Moldova	July – November 2013	n/a

Detailed description of project

Project goal: to provide the target groups with a comprehensive analytical background on time use by the population of Moldova, on the basis of statistical data provided by NBS, aiming at highlighting useful information, suggesting conclusions, and supporting policy-making in relevant areas of Government activity.

Main project activities:

- Developed of a list of potential issues to be analyzed within the analytical briefs based on the analysis of best international practices on the use of Time Use Survey data;
- Developed corresponding methodology;
- Developed of a series of thematic analytical briefs, focused on description of the status of affairs in the respective fields or of the respective events, analysis of factors of influence or impact, correlation with linked issues/elements/events/areas (justified and accompanied by data tabulations provided by NBS). The gender perspective was a mandatory approach applied throughout the entire analytic work and each product delivered. Also, the analysis was undertaken applying other dimensions such as age, employment and/or marital status, education level, urban/rural place of residence, etc.

As a result, based on the analytical briefs, a series of visual products easily accessible to the target audience through most effective and efficient means were developed.

Ref 37	Project title		NHDR 2014: "Private Sector: A responsible partner for transformative change and human development?"				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 65,883	100%	UNDP Moldova	UNDP Moldova	December 2013 - December 2014	n/a

Detailed description of project

Project goal

The rationale of NHDR 2014 consists of implication of the private sector, along with central authorities, in the long-term and transformational development of the Republic of Moldova. Therefore, we seek the identification of the means and strategies private companies will be able to contribute to this goal.

Main activities

- National Human Development Report 2014 "Private Sector: A responsible partner for transformative change and human development?";
- On the basis of the preliminary research outline, agreed and consulted with the core national stakeholders, develop the first draft of the thematic chapters
- Actively participate to all consultative meetings in order to collect and incorporate relevant suggestions and improve the first draft of the Report;
- Submit the final draft of the Report for peer review and finalization of the Report;
- Actively participate to the organization of all consultative meetings and the launching event;
- Ensure broad dissemination of the core findings and recommendations of the Report through national media;

Main outputs and outcomes:

- National Human Development Report 2014 "Private Sector: A responsible partner for transformative change and human development?";
- Round Table involving the main stakeholders;
- Developing infographics and media products relevant to the report;
- Active dissemination of the core findings and recommendations of the Report through national media;

Project impact

- Identification of the key-elements required by the private sector in order to contribute to the long-term development of Moldova;
- Catalyzing the discussions related to optimization of the commercial, fiscal and labour legislation in order to offer optimal conditions for the private sector in creating jobs and economic growth;
- Promotion of the importance of the private field in modernizing and re-invention of the country;
- Increasing the usage of statistical products corresponding to European standards;
- Improving the Government's activity in adopting the main international trade treaties;
- Identification of flaws and areas of future concern for decision-makers and general population related to their time use which should be addressed by appropriate interventions;
- Mainstreaming of gender dimension into national strategic and policy papers and strengthening the national monitoring and reporting system in gender sensitive areas in the Republic of Moldova.
- Establishing an "ecosystem of change" that will include private sector, the Government and associate NGO's.

Ref 38	Project title		Enabling Environment for Successful Enterprise in Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 15,950	100%	National Confederation of Employers of Moldova	International Labour Organization	March - June 2013	n/a
Detailed description of project							
<p>Main project activities included:</p> <ul style="list-style-type: none"> • Identifying the most severe constraints, which the local enterprises encounter in doing business and advising the Confederation of the strategic options to alleviate the constraints. • Designing a questionnaire to conduct a business survey on the most binding constraints; • Forming a representative sample of companies to interview; • Conducting face-to-face interviews; • Analyzing the data collected; • Conducting secondary data desk research; • Compiling a report compiled synthesizing primary and secondary data. 							

Ref 39	Project title		State of the Country Report and annual international conference "Moldova Assessment of Country Risks and Opportunities - MACRO"				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	~ USD 30000 per year	100%		Friedrich Ebert Foundation	March, 2013 - March, 2023 (10 years)	n/a
Detailed description of project							
<p>The main actions that are carried out within this specific activity:</p> <ul style="list-style-type: none"> • Developing the annual State of the Country Reports Romanian, English and Russian; • Surveying policy experts, analysts and commentators, politicians and high-level public officials regarding the country development priorities; • Organizing a series of regional roundtables to discuss the main findings of the report; • Organizing roundtables with representatives of the political parties, members of the Parliament and Government and donors; • Organizing the annual international conference "Moldova: Assessing Country Risks and Opportunities - MACRO". The edition of MACRO 2017 will focus on the discussions around the long-term development prospects, in order to provide inputs into the process of designing the National Development Strategy "Moldova 2030". 							

Ref 40	Project title		National post-2015 Consultations on „Future Moldova Wants”				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center “Expert-Grup”	Moldova, Republic of	USD 37,055	100%		Friedrich Ebert Foundation	March, 2013 – March, 2023 (10 years)	n/a

Detailed description of project

The main project activities are the following:

- Developing the annual State of the Country Reports Romanian, English and Russian;
- Surveying policy experts, analysts and commentators, politicians and high-level public officials regarding the country development priorities;
- Organizing a series of regional roundtables to discuss the main findings of the report;
- Organizing roundtables with representatives of the political parties, members of the Parliament and Government and donors;
- Organizing the annual international conference “Moldova: Assessing Country Risks and Opportunities - MACRO”. The edition of MACRO 2017 will focus on the discussions around the long-term development prospects, in order to provide inputs into the process of designing the National Development Strategy “Moldova 2030”.

Ref 41	Project title		National Human Development Report 2012 "European Aspirations and Human Development of Republic of Moldova"				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 45,000	100%		UNDP Moldova	November 1, 2011 – January 31, 2013	n/a
Detailed description of project							
<p>The main project activities were the following:</p> <ul style="list-style-type: none"> • Review relevant literature; develop and deliver the research outline; • Organize a policy workshop to discuss the preliminary research outline with a wider audience; • Develop research tools, collect and process existing data, conduct qualitative and quantitative analysis; prepare the first draft of the NHDR; • Conduct national social opinion survey and experts' interviews, preparing the final draft of the NHDR; • Launch the NHDR at national conference; • Organize policy advocacy campaign; discuss the NHDR during two thematic policy workshops; • Organize media campaign to reflect and promote the NHDR results. 							

Ref 42	Project title		Civil Society and private sector as contributors to MDGs implementation				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	USD 72,958			European Union, represented by the Delegation of the European Union to the Republic of Moldova	January 2012 – June 2013	Center for Economic Development, Bulgaria, as main applicant; Institute for Public Policy as local co-implementing agency.
Detailed description of project							
<p>The main project activities for Expert-grup included:</p> <ul style="list-style-type: none"> • Recruit 4 researchers, to conduct 4 policy researches and produce 4 analytical reports on the type of involvement and contributions the CSOs and private sector representatives have towards the MDGs implementation; • Form 4 national clusters of CSOs composed of at least 5 issue-based CSOs/private sector and governmental representatives each so as to consolidate national efforts towards MDGs mentioned above implementation ; • Organize 16 meetings, so as to discuss the project progress and other project activities related to the 4 MDGs above (researches, awareness raising campaign, international conference design and panels) ; • Assist the organization of a 2,5 - day national conference on the occasion of the MDGs targets implementation for the period 2011-2015 and the role of all development actors in the process, incl. civil society and private sector representatives ; • Conduct 8 national awareness campaigns (8 video and audio spots, 8 bill boards, 5000 information brochures, 5000 stickers) in line with the sectors covered by 8 MDGs so as to bring key MDG targets closer to decision makers, businesses and citizens; • Secure the upload of 12 Web updates. 							

Ref 43	Project title		Support to the Moldovan Parliament Standing Committees				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 49,000	100%	The Parliament of the Republic of Moldova and the	Council of Europe / Delegation of the European Union in Republic of Moldova	January 2012 – June 2013	n/a
Detailed description of project							
<p>The main project activities included:</p> <ul style="list-style-type: none"> • Prepare knowledge products, such as studies, analyses, assessments, policy papers and others requested by the Standing Committees of the Moldovan Parliament; • Provide assistance in drafting legislative documents per written requests from Standing Committees Chairs; • Organize public debates on draft legislation, public hearing, etc.; • Organize round-tables, seminars and/or trainings on topics suggested by Parliamentary Standing Committees' Chairs. 							

Ref 44	Project title		Consolidating participation of civil society in decision- and policy-making processes				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 10,000	100%	The Government of the Republic of Moldova	The East-European Foundation	June 10, 2012 – June 10, 2014	n/a
Detailed description of project							
<p>The main project activities included:</p> <ul style="list-style-type: none"> • Mapping out the Governmental decision-making processes on the issues of interest for the Group on Economy, Finance and Business Environment; • Promoting new subjects on the Government agenda, actively participating in various working groups and collegial bodies of ministries; • Monitoring the most important strategies and plans of actions; • Intervening on subjects and issues present on the Governmental agenda, in order to raise awareness about the policy risks and opportunities. 							

Ref 45	Project title		Support to ETF project on Human Capital and Equity in Moldova				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 26,000	100%	European Training Foundation	European Training Foundation	July, 2009 – November, 2010	n/a

Detailed description of project

Main project activities carried out by Expert-grup were the following:

- Collected and analyzed large set of statistical data;
- Developed survey tools and conducted survey on initial education with 130 people;
- Developed survey tools and conducted survey on adult learning with 30 people;
- Developed tools and conducted two focus-groups with teachers, policy makers, business leaders and NGOs to appreciate current and future perspectives of the human capital;
- Compiled a report on the level of development of human capital;
- Participated in a workshop in Turin to summarize with the ETF staff members the work's main conclusions;
- Prepared Policy Options for addressing the human capital development problems in Moldova;
- Organized a National Conference to present and discuss the project findings within a wider audience (June 10, 2010).

Ref 46	Project title		Support to the National Development Strategy				
Name of legal entity	Country	Overall contract value (EUR)	Proportion carried out by legal entity (%)	Beneficiary/ies	Origin of funding	Dates (start/end)	Name of consortium members, if any
Independent Analytical Center "Expert-Grup"	Moldova, Republic of	EUR 8,000	100%	Government of the Republic of Moldova	UK Department for International Development (DFID)	May, 2010 – October, 2010	n/a
Detailed description of project							
<p>Main project activities included:</p> <ul style="list-style-type: none"> • Using the Constraint Analysis methodology, make a study of the binding constraints for the economic growth in the Republic of Moldova; • Produce a general strategy framework and a list of policy recommendations against the identified constraints; • Present the study and the policy recommendations to the state Chancellery staff and key line ministries. 							